

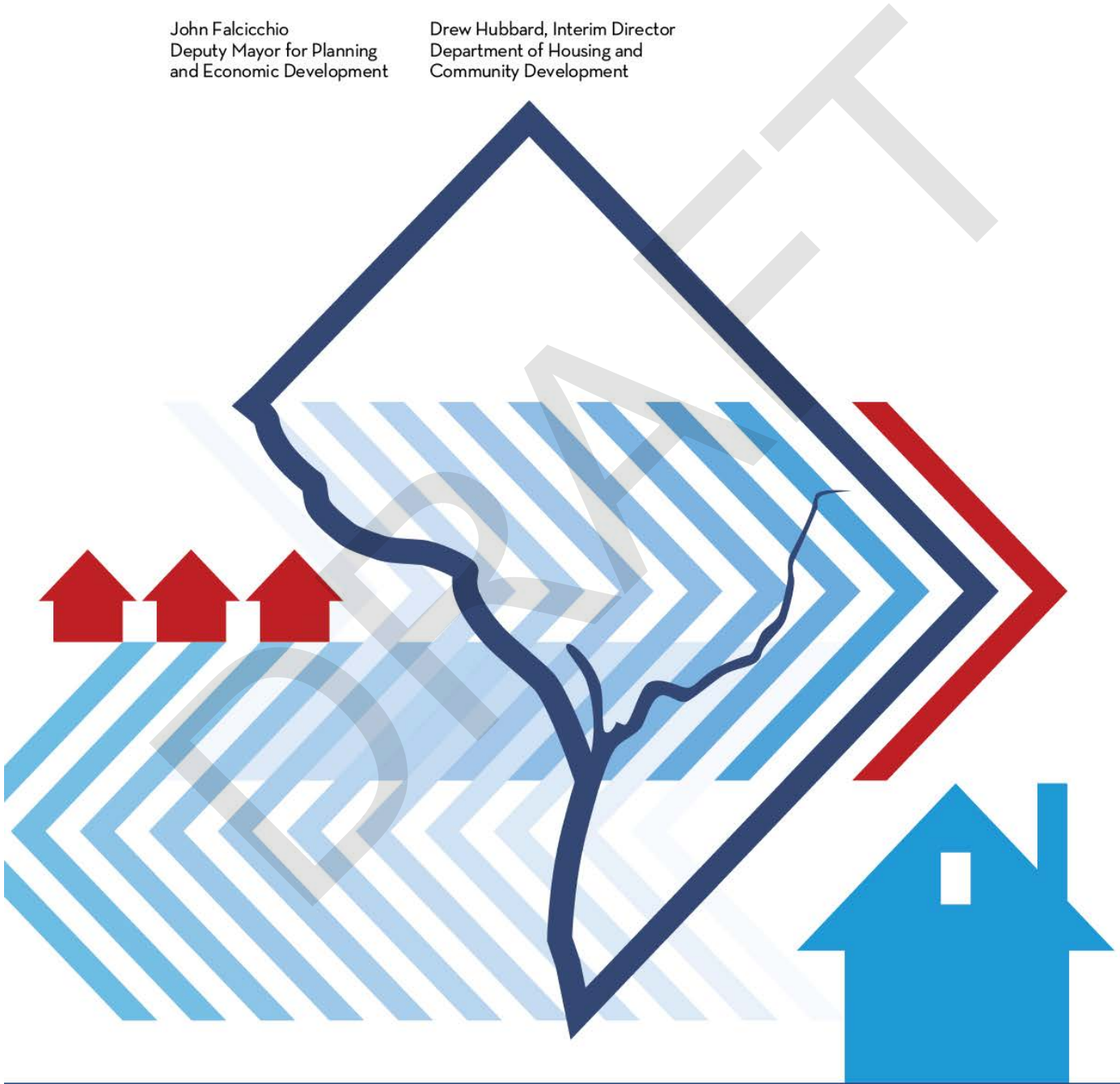
**FY2023**

# District of Columbia Annual Action Plan

Including the HOME ARP Plan and HTF Allocation Plan

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GOVERNMENT OF THE  
DISTRICT OF COLUMBIA  
**MURIEL BOWSER, MAYOR**

## Annual Action Plan FY2023

### Executive Summary

The FY 2023 Annual Action Plan (AAP) is the District's planning document for funding from the U.S. Department of Housing and Urban Development's (HUD) Community Planning and Development's (CPD) formula programs. Below is an overview of each program; for more information, please go to [www.HUDEExchange.info](http://www.HUDEExchange.info).

- The **Community Development Block Grant (CDBG) program** is the District's most flexible funding resource. It can be used for housing and non-housing activities, revitalizing neighborhoods, promoting economic development, and improving community facilities, infrastructure, and services in low-moderate income communities. CDBG funds assist households earning 80% or less of the area median income (AMI) or where 51% of a census tract has a population making 80% or less of the AMI.
- The **HOME Investment Partnerships (HOME) program** supports building, buying, and rehabilitating affordable housing for rent and homeownership or provides direct rental assistance to low-income residents. HOME funds assist households earning 80% AMI or 60% AMI for rental activities.
- The **"national" Housing Trust Fund (HTF)** supports the new production, preservation, rehabilitation, and operation of housing affordable to extremely low-income (ELI) households earning less than 30% AMI.
- The **Emergency Solutions Grant (ESG) program** provides funding for programs and services supporting homeless individuals and families, engaging homeless individuals to help operate shelters, provide essential services to shelter residents, rapidly re-house homeless individuals and families, and prevent families and individuals from becoming homeless.
- The **Housing Opportunities for Persons with AIDS (HOPWA) program** grants nonprofit organizations providing housing and supportive services to low- to- moderate-income persons living with HIV and their families. HOPWA funds are distributed to the entire Washington, DC Eligible Metropolitan Statistical Area (EMSA), including the District of Columbia, 17 jurisdictions in Northern Virginia, the suburban Maryland counties of Calvert, Charles, and Prince George's Counties, and Jefferson County, West Virginia).
- The District anticipates level funding throughout the implementation of the Plan. The total financing expected during the FY 2022-FY 2026 Consolidated Plan (Con Plan) five-year period is \$284,970,800. However, that number may change pending annual appropriations and program income (i.e., repayment of loans) or yearly set-asides from Fannie Mae and Freddie Mac in the case of the HTF fund.
- On May 15, 2022, Public Law 113-103 authorized the HUD FY 2022 allocations for the District of Columbia, which are effective after October 1, 2022, at the start of the District's FY2023 Fiscal Year (FY).

| Entitlement Allocation Name | Administrator | FY 23 Allocation Amount |
|-----------------------------|---------------|-------------------------|
|-----------------------------|---------------|-------------------------|

|   |  |                     |
|---|--|---------------------|
| Community Development Block Grant (CDBG)            | Department of Housing and Community Development (DHCD) | \$15,267,450        |
| HOME Investment Partnerships (HOME)                 | Department of Housing and Community Development (DHCD) | \$6,149,045         |
| Housing Trust Fund (HTF)                            | Department of Housing and Community Development (DHCD) | \$2,982,433         |
| Emergency Solutions Grant (ESG)                     | Department of Human Services (DHS)                     | \$1,312,922         |
| Housing Opportunities for Persons With AIDS (HOPWA) | Department of Health (DC Health or DOH)                | \$11,757.719        |
| <b>TOTAL</b>  |  | <b>\$38,735,569</b> |

- The District must complete two annual plans before funds are received: The Annual Action Plan (AAP) and the HTF Allocation Plan. The AAP specifies project and program information about how the funds are intended to be used to meet the priority needs identified in the Con Plan. The HTF Allocation Plan establishes allocation priorities and guidelines for the use of HTF funds.
- At the end of the year, the District must submit a Consolidated Annual Performance and Evaluation Report (CAPER) which details how federal funds were spent and how its Con Plan and AAP were met during the year.
- DHCD is the lead agency responsible for submitting the FY 2023 AAP and the 2023 HTF Allocation Plan, which is due to HUD no later than August 16th, 2022.

#### **Summary of the objectives and outcomes identified in the Plan:**

The District must use HUD's Performance Outcome Measurement System, which enables HUD to collect and aggregate standardized performance data on federally funded entitlement activities from all grantees nationwide. This information is presented to Congress on the effectiveness of formula entitlement programs in meeting HUD's strategic objectives. The District is required by federal law to use housing and community development grant funds primarily to benefit low- and moderate-income persons (80% or less of AMI) per the following HUD objectives:

- **Provide decent housing:** Activities focused on housing programs where the purpose of the activity meets individual, family, or community needs and not programs where housing is an element of a more significant community revitalization effort.
- **Establish and maintain a suitable living environment:** Activities designed to benefit families, individuals, and communities by addressing their living environment.
- **Create economic opportunities:** Activities related to economic development, commercial revitalization, or job creation.
- **Enabling persons living with HIV (PLWH): HIV/AIDS, Hepatitis, STB, and Tuberculosis Administration (HAHSTA)** 's highest-ranking priority objective continues to be enabling PLWH to live independently in the private sector of rental housing through the provision of vouchers in the Tenant-Based Rental Assistance (TBRA) program. Other priority objectives include providing emergency and transitional housing for homeless PLWH, preventing homelessness of PLWH thru providing rental or mortgage assistance on a short-term basis, and ensuring that intensive supports are in place to assist clients with maintaining stable housing and having access to other services within the community. Providing information to PLWH about other housing programs and available options remains a priority.

Per the May 17, 2022 HUD memorandum, "Uncapped Income Limits 2022," issued by the HUD Office of CDBG, and HOME Program, the District will use the annual published uncapped income limits in its CDBG and HOME programs.

The District also uses the uncapped income limits when federal and local laws or policies allow it. Qualifying eligible recipients at 80% AMI, adjusted for household size, are defined in the CDBG regulations at 24 CFR 570.3 as "low and moderate-income persons," and the HOME regulations at 24 CFR 92 as "low-income families."

These objectives are combined with three performance outcome categories:

- **Accessibility/availability:** Activities that create services, infrastructure, public services, public facilities, housing, or shelter available or accessible to low- and moderate-income people, including persons with disabilities.
- **Affordability:** Activities that create affordability in various ways for the lives of low- and moderate-income people. Activities can include creating or maintaining affordable housing, basic infrastructure hook-ups, or services such as transportation or daycare.
- **Sustainability:** Projects where the activity aims to improve communities or neighborhoods, increasing their livability by providing a benefit to persons of low- and moderate-income households or by removing/eliminating slums or blighted areas through multiple activities or services to sustain communities or neighborhoods. Additional information may be found in the Executive Summary of the Consolidated Plan (Con Plan).

## Evaluation of past performance

District residents and partners benefit directly and indirectly from DC programs and services.

### *Helping individuals and families*

In just one year, DHCD, DC Health, and DHS helped more than 12,000 families with programs like these, using local and HUD CPD funds as resources:

1. Home Purchase Assistance Program (HPAP): down payment, closing, and gap financing,
2. Housing Counseling,
3. Rapid Re-housing and Homeless Support
4. Housing and Supportive Services for those living with HIV/AIDS
5. Tenant Opportunities to Purchase their homes
6. Single-Family Residential Rehabilitation and Housing Preservation programs
7. COVID Tenant-based Rental Assistance and Housing Assistance programs

To engage and serve residents of all eight wards, DHCD operates the Housing Resource Center. Individuals can connect with us in person, through email, traditional mail, and telephone.

### *Helping small businesses and developers*

DHCD funding generally fills the gap between and applicants and what they need for qualified projects. They use private financing for the rest. We also work with partners to connect clients with other programs. For example, Low-Income Housing Tax Credits (LIHTC) and bond financing programs also support affordable housing projects and other economic opportunities.

DHCD programs for small businesses and developers include:

1. Multifamily Finance Program
2. Property Acquisition and Disposition Program,
3. Small Business Technical Assistance and Small Business Façade programs,
4. Multifamily Finance Program
5. Property Acquisition and Disposition Program
6. Developer Opportunity to Purchase Program
7. COVID Small-Business and Non-Profit Capacity Building programs

| <b>FY 2021 Funding Program<sup>1</sup></b><br><b>(*Indicates federal funding)</b> | <b>\$ Amount</b><br><b>(millions)</b> |
|---|---------------------------------------|
| Community Development Block Grant (CDBG)*   | 37.2                                  |
| HOME Investment Partnerships Program (HOME)*                                      | 15.8                                  |
| National Housing Trust Fund Program (HTF)*  | 7.8                                   |
| Emergency Solutions Grant Program (ESG)   | 2.5                                   |
| Housing Opportunities for Persons with AIDS Program (HOPWA)*                      | 13.6                                  |
| Housing Production Trust Fund (HPTF) (Local Funds)                                | 216.2                                 |
| Other COVID-19  | 2.7                                   |
| <i>Total</i>  | <i>\$355 million</i>                  |

### *Helping our partners*

We rely on community-based organizations (CBOs) to educate, engage and support DHCD clients and prospects. In return, they can count on us:

- For grants and other resources for the DHCD programs they support.
- To boost their ability to raise other money. DHCD funding is a catalyst for attracting donations from the community, foundation, and private sector foundations.
- For Community Housing Development Organization (CHDO) certification. CBOs that own, develop or sponsor affordable housing projects can become CHDOs. CHDOs can apply for funds to cover qualified project and operating costs.
- For staff training on topics and tools that support their underserved populations.

For additional information on the accomplishments of these programs and services, please refer to the FY 2021 CAPER:

[https://dhcd.dc.gov/sites/default/files/dc/sites/dhcd/publication/attachments/OPM%20Final%20Draft\\_FY%2021%20CAPER\\_KAM%5B31%5D.pdf](https://dhcd.dc.gov/sites/default/files/dc/sites/dhcd/publication/attachments/OPM%20Final%20Draft_FY%2021%20CAPER_KAM%5B31%5D.pdf).

## **AP-10 Consultation — 91.100, 91.200(b), 91.215(l)**

### **Introduction**

DHCD, DC HEALTH, DHS, and other agency partners have collaborated to enhance activities to serve low-to-moderate income persons in the District. These core housing agencies collaborate with their partners to expand and focus on how to better meet affordable housing and community and economic development needs and goals of stakeholders, target populations, and community partners.

**Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies (91.215(l)).**

DHCD consulted with local government agencies, and community-based organizations and conducted research to gather data to complete the Plan. Throughout the writing of the Con Plan, the COVID-19 pandemic was in full swing and partner agencies were teleworking.

**Describe coordination with the Continuum of Care (CoC) and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Interagency Council on Homelessness (ICH) and the District’s CoC, focus on five key strategies and 30 action items. The five committees include an Executive body, Strategic Planning, Emergency Response, Shelter Operations, Housing Solutions, and Data and Performance Management. Under the Strategic Planning Committee, workgroups organize efforts to coordinate homeless services for singles, youth, families, and veterans. Singles and veterans use the same Coordinated Assessment and Housing Placement (CAHP) system but the veteran's workgroup focuses on the Veteran By-Name List generated by the Singles CAHP. The Youth workgroup recently launched a youth, specific CAHP. The family system began operating a Family CAHP (F-CAHP) system in FY17 to best serve the needs of families participating in shelter services throughout the CoC. Through this process, families are matched to appropriate housing services based on outcomes of the F-SPDAT results and other vulnerabilities not identified through the assessment tool.

*Homeward DC 2.0*, is the second iteration of the District's Strategic Plan (FY2021 - FY2025). The vision stated in the plan is that “Homelessness in the District of Columbia will be rare, brief, and nonrecurring. We will eliminate racial inequities in the homeless services system and create a systemic fair treatment for all people.” The plan consists of 4 major components.

- Summarizes the Homeless DC Plan and lessons from the last five years;
- Provides the vision, guiding principles, and building blocks of Homeward DC 2.0;
- Outlines system modeling and housing inventory needs; and
- Shares 100+ strategies supported by twelve strategic goals.

**Describe consultation with the CoC that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.**

DHS, the recipient of ESG funds for the District consults with the District's CoC on ESG allocation. Since Fiscal Year 2012, ESG has been primarily utilized to support emergency shelters, prevention, and rapid rehousing activities for families experiencing homelessness. This allocation structure was derived from a collective CoC decision, based on the assessed needs of families entering the CoC programs. Performance standards for ESG were developed based on the family's income at the time of receiving assistance either for rapid re-housing or prevention assistance and the family's ability to maintain housing after assistance. The operation and administration of HMIS activities are funded with local dollars and the development of the funding, policies, and procedures to operate and administer HIMS was based on HUD's standards and requirements. DHS provides 90 percent of HMIS funding to supplement the small number of federal funds TCP receives to support HMIS administration and operations.

**Agencies, groups, organizations and others who participated in the process and consultations during the Consolidated Planning Process, to include the 5-Year Consolidated Plan and/or the FY 2022 Annual Action Plan.**

[See table beginning on the next page.]

|          |   |   |
|----------|---|---|
| <b>1</b> | <b>Agency/Group/Organization</b>  | <b>DC Housing Authority</b>   |
|          | Agency/Group/Organization Type  | Public Housing Agency (PHA)   |
|          | What section of the Plan was addressed by Consultation?   | Public Housing Needs  |
|          | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Coordination meeting to enhance overlapping homeownership programs; Provided language on Public Housing-Specific sections   |
| <b>2</b> | <b>Agency/Group/Organization</b>  | <b>Office of the Deputy Mayor for Health and Human Services</b>   |
|          | Agency/Group/Organization Type  | Other government — Local Planning organization  |
|          | What section of the Plan was addressed by Consultation?   | Non-Homeless Special Needs  |
|          | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Provided language for housing/service needs for older adults and persons with a disability; identified existing facilities and services for older adults and the District's unmet needs; coordinated in the development of goals in SP-45 targeted to older adults; aligned consolidated plan goals with Age-Friendly Strategic Plan. |
| <b>3</b> | <b>Agency/Group/Organization</b>  | <b>Department of Human Services</b>   |
|          | Agency/Group/Organization Type  | Other government — Local Grantee Department   |
|          | What section of the Plan was addressed by Consultation?   | Homelessness Strategy   |
|          | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Developed language for ESG-specific strategies; furthered coordination between homeless goals, resulting in a better connection between ESG resources and overarching federal and local spending goals  |

|          |   |   |
|----------|---|---|
| <b>4</b> | <b>Agency/Group/Organization</b>  | <b>DC Department of Behavioral Health</b>   |
|          | Agency/Group/Organization Type  | Other government — Local  |
|          | What section of the Plan was addressed by Consultation?   | Non-Homeless Special Needs  |
|          | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Provided needed resources for the content development of mental health needs and existing services/facilities                   |
| <b>5</b> | <b>Agency/Group/Organization</b>  | <b>DC Office of Planning</b>  |
|          | Agency/Group/Organization Type  | Other government — Local Planning organization  |
|          | What section of the Plan was addressed by Consultation?   | Housing Need Assessment<br>Market Analysis  |
|          | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Provided needed data and mapping analysis for housing needs; helped align Consolidated Plan with existing city-wide plans.      |
| <b>6</b> | <b>Agency/Group/Organization</b>  | <b>DC Department of Consumer and Regulatory Affairs</b>   |
|          | Agency/Group/Organization Type  | Other government — Local  |
|          | What section of the Plan was addressed by Consultation?   | Market Analysis   |
|          | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Provided needed data on vacant and blighted properties; coordination informed “Address blighted property issues” goal in SP-45. |
| <b>7</b> | <b>Agency/Group/Organization</b>  | <b>DC Department of Health</b>  |
|          | Agency/Group/Organization Type  | Other government — Local  |
|          | What section of the Plan was addressed by Consultation?   | Non-Homeless Special Needs<br>HOPWA Strategy  |

|           |  |   |
|-----------|--|---|
|           | Briefly describe how the Agency/Group/ Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Developed language for housing/service needs for Persons Living with HIV/AIDS (PLWHA), existing services/housing/facilities for PLWHA and their unmet need, and HOPWA-specific strategies in the Strategic Plan; coordination results in a better connection between HOPWA resources and overarching federal and local spending |
| <b>8</b>  | <b>Agency/Group/Organization</b>   | <b>DC Office of Aging</b>   |
|           | Agency/Group/Organization Type   | Other government — Local  |
|           | What section of the Plan was addressed by Consultation?  | Non-Homeless Special Needs Market Analysis  |
|           | Briefly describe how the Agency/Group/ Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | In coordination with the Age Friendly Initiative, provided needed data to develop content for older adults and persons with disabilities  |
| <b>9</b>  | <b>Agency/Group/Organization</b>   | <b>Office of the Deputy Mayor for Public Safety and Justice</b>   |
|           | Agency/Group/Organization Type   | Other government — Local  |
|           | What section of the Plan was addressed by Consultation?  | Non-Homeless Special Needs  |
|           | Briefly describe how the Agency/Group/ Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Provided language on housing/service needs of victims of domestic violence  |
| <b>10</b> | <b>Agency/Group/Organization</b>   | <b>Community-Based Organizations (CBOs)</b>   |
|           | Agency/Group/Organization Type   | Housing Services — Housing  |
|           | What section of the Plan was addressed by Consultation?  | Housing Need Assessment<br>Economic Development   |
|           | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?  | Community-Based Organizations (CBOs) joined DHCD in a targeted focus group on housing and small business issues; CBOs provided input on how DHCD's programs could be enhanced to better meet the needs of low- and moderate-income households and small businesses  |
| <b>11</b> | <b>Agency/Group/Organization</b>   | <b>Inter-Agency Council on Homelessness</b>   |

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|-----------|--|---|
|           | Agency/Group/Organization Type   | Services-homeless<br>Other government - Local Planning organization   |
|           | What section of the Plan was addressed by Consultation?  | Housing Need Assessment<br>Homeless Needs — Chronically<br>Homelessness Homelessness Needs —<br>Families with children<br>Homelessness Needs — Unaccompanied youth Homelessness Strategy                                      |
|           | Briefly describe how the Agency/Group/ Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Developed language for the homeless needs, Institutional Delivery, and Strategy Sections; better alignment with city-wide homeless goals will help federal resources further action items/strategies outlined in Homeward DC. |
| <b>12</b> | <b>Agency/Group/Organization</b>   | <b>The Community Partnership for the Prevention of Homelessness</b>   |
|           | Agency/Group/Organization Type   | Services — homelessness   |
|           | What section of the Plan was addressed by Consultation?  | Homeless Needs — Chronically<br>Homelessness Homelessness Needs —<br>Families with children<br>Homelessness Needs — Veterans<br>Homelessness Needs — Unaccompanied youth  |
|           | Briefly describe how the Agency/Group/ Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Discussed point-in-time count and housing inventory count for inclusion in the plan   |
| <b>13</b> | <b>Agency/Group/Organization</b>   | <b>Office of the Deputy Mayor for Planning and Economic Development</b>   |
|           | Agency/Group/Organization Type   | Other government — Local Planning organization  |
|           | What section of the Plan was addressed by Consultation?  | Housing Need Assessment Economic Development  |
|           | Briefly describe how the Agency/Group/ Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Discussed how affordable housing and community development goals can be better aligned between the two agencies.  |

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| <b>14</b> | <b>Agency/Group/Organization</b>  | <b>Department of Parks and Recreation</b>   |
|           | Agency/Group/Organization Type  | Other government — Local  |
|           | What section of the Plan was addressed by Consultation?   | Public Facility Strategy/Needs  |
|           | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Conversations focused on how DHCD and DPR can collaborate on targeted investments in underserved communities; consultation revealed that eligible census tracts under the CDBG program closely align with DPR facility needs. |
| <b>15</b> | <b>Agency/Group/Organization</b>  | <b>Department of Transportation</b>   |
|           | Agency/Group/Organization Type  | Other government — Local  |
|           | What section of the Plan was addressed by Consultation?   | Public improvements   |
|           | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Conversations revolved around how DHCD and DDOT can collaborate on targeted investments in underserved communities  |
| <b>16</b> | <b>Agency/Group/Organization</b>  | <b>Department of Energy and the Environment</b>   |
|           | Agency/Group/Organization Type  | Services — Housing<br>Services — Health<br>Other government — Local   |
|           | What section of the Plan was addressed by Consultation?   | Housing Need Assessment<br>Market Analysis<br>Lead-based Paint Strategy<br>Community Resilience   |

|   |  |
|---|--|
| Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Developed content for utility burden, condition of housing, climate change resilience and sustainability requirements; coordinated with DHCD on “increase green building/sustainability/community resilience goals outlined in SP-45 (Consolidation Plan) and the Lead-Based Paint Strategy in SP-65 (Consolidation Plan); consultation will lead to better coordination, integration, and the identification and alignment of resources |
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|-----------|---|---|
| <b>17</b> | <b>Agency/Group/Organization</b>  | <b>DC Water</b>   |
|           | Agency/Group/Organization Type  | Other government — Local  |
|           | What section of the Plan was addressed by Consultation?   | Public Facility Needs   |
|           | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Provided lead pipe data, language, and program suggestions on targeted investments in underserved communities or for low and moderate-income households   |
| <b>18</b> | <b>Agency/Group/Organization</b>  | <b>HOPWA Service Providers</b>  |
|           | Agency/Group/Organization Type  | Services — Health<br>Other government — Local   |
|           | What section of the Plan was addressed by Consultation?   | Housing Need Assessment Non-Homeless<br>Special Needs HOPWA Strategy  |
|           | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HASTA and HOPWA providers and jurisdiction representatives discussed the planning process of the Consolidated Plan; provider and jurisdiction representatives identified strengths and weaknesses of the HOPWA program and support service they identified barriers to providing services or implementing the program activities. |
| <b>19</b> | <b>Agency/Group/Organization</b>  | <b>DC Department of Public Works</b>  |

|           |   |   |
|-----------|---|---|
|           | Agency/Group/Organization Type  | Other government — Local  |
|           | What section of the Plan was addressed by Consultation?   | Public Improvements   |
|           | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Conversations revolved around how DHCD and DPW can collaborate on targeted investments in underserved communities.  |
| <b>20</b> | <b>Agency/Group/Organization</b>  | <b>Prince George's County</b>   |
|           | Agency/Group/Organization Type  | Other Government-County   |
|           | What section of the Plan was addressed by Consultation?   | HOPWA Strategy  |
|           | How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?               | Virtual meetings were held. Agreed upon meetings more frequently to discuss ways to assist persons to transition to other housing resources so additional people may obtain housing assistance, particularly those newly diagnosed as having HIV. |
| <b>20</b> | <b>Agency/Group/Organization</b>  | <b>Housing Counseling Services</b>  |
|           | Agency/Group/Organization Type  | Services-Housing Services-Persons with HIV/AIDS   |
|           | What section of the Plan was addressed by Consultation?   | HOPWA Strategy  |
|           | How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?               | Virtual meetings were held. Outcomes are the identification of persons who have other physical, mental, or emotional impairments for appropriate services and develop programs to assist persons in becoming                                      |
| <b>21</b> | <b>Agency/Group/Organization</b>  | <b>Northern Virginia Regional Commission</b>  |
|           | Agency/Group/Organization Type  | Regional Organization Services-Housing Services-Persons with HIV/AIDS   |

|           |   |  |
|-----------|---|--|
|           | What section of the Plan was addressed by Consultation?   | HOPWA Strategy   |
|           | How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination? | Virtual meetings were held. Outcomes are the identification of persons who have other physical, mental, or emotional impairments for appropriate services and develop programs to assist persons in becoming more independent. |
| <b>22</b> | <b>Agency/Group/Organization</b>  | <b>Community Family Life</b>   |
|           | Agency/Group/Organization Type  | Services-Housing Services-Persons with HIV/AIDS  |
|           | What section of the Plan was addressed by Consultation?   | HOPWA Strategy   |
|           | How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination? | Virtual meetings were held. Outcomes are the identification of persons who have other physical, mental, or emotional impairments for appropriate services and develop programs to assist persons in becoming more independent. |

**Table 2 — Agencies, Groups, Organizations That Participated**

**Identify any Agency Types not consulted and provide rationale for not consulting .**

All agencies that need to be consulted were contacted.

**Other local/regional/state/federal planning efforts considered when preparing the Plan.**

| <b>Name of Plan</b> | <b>Lead Organization</b> | <b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b> |
|---------------------|--------------------------|---|
| N/A                 |                          |   |

**Table 3 – Other Local/Regional/Federal Planning Efforts**

## **AP-12 Participation — 91.105, 91.200(c)**

### **Summary of Public Notice for Needs Assessment Public Hearing:**

DHCD published, in the DC Register, On February 24, 2022, an announcement for the FY 2023 Needs Assessment Public Hearing. And an advertisement was published in the Washington Times Newspaper for the hearing On March 11, 2022. A virtual public hearing was held on March 24, 2022, at 6:30 pm, and a public comment period for the needs assessment was opened as well which ended on May 6, 2022.

### **Summary of Needs Assessment Public Hearing:**

The hearing started at 6:40 pm and was presided over by DHCD Interim Director Drew Hubbard. The following DHCD staff attended the hearing: Richard Livingstone, Deputy Chief of Staff and Director of Communications; Lesley M. Edmond, Housing Compliance Officer; Kelly Ann Morrow, Grants Management Officer; Johnette Powell, Program Analyst; Sabrina Givens, Program Analyst, and Clyde Edwards, Program Analyst.

Interim Director Hubbard and Ms. Edmond provided an overview of the District's Federal planning process. Ms. Edmond discussed how DHCD seeks public comments and feedback to create the following federally required reports: Consolidated Plan (Con Plan), the Consolidated Annual Performance and Evaluation Report (CAPER), and the Annual Action Plan (Action Plan).

Housing Compliance Officer Lesley Edmond reported on the 162 million dollars in federal funds the agency spent in the 2021 fiscal year using HUD grant programs: the Community Development Block Grant (CDBG) Program, the HOME Investment Partnerships Program (HOME), the Housing Opportunities for person w AIDS (HOPWA), Emergency Solutions Grant (ESG), National Housing Trust Fund (HTF), FY 2021 Coronavirus Aid, Relief and Economic Security (CARES) Act, the Section 108 Loan Guarantee Program, and the Recovery Housing Program (RHP). Ms. Edmond also introduced and discussed the HOME ARP Program.

She concluded the presentation with a summary of the FY 2023 Annual Action Plan process, including a review of the anticipated 2023 HUD allocations for the following programs:

- Community Development Block Grant (CDBG) – \$15,618,795
- HOME Investment Partnerships Program (HOME) – \$5,574,022
- National Housing Trust Fund (HTF) – \$3,101,884
- Emergency Solutions Grant (ESG) – \$1,320,062
- Housing Opportunities for People with HIV/AIDS (HOPWA) – \$11,174,351

Ms. Edmond opened the public testimony and called on witnesses from the witness list to testify. No one from the witness list requested to speak; Ms. Edmond then called for attendees at the hearing to testify. Again, no attendees asked to testify.

Ms. Edmond ended the hearing by introducing the public comment period and provided an overview of the FY2023 Action Plan timelines. Ms. Edmond also notified the public of the upcoming FY 2023 Annual Action Plan hearing on July 27, 2022, at 6:30 pm and then concluded the hearing at 7:19 pm.

DHCD received comments during the needs assessment hearing and the comment period from the Public Input website for the event, a summary of the comments is below.

## **Citizen Participation Outreach**

### **Summary of citizen participation process/Efforts made to broaden citizen participation.**

On July 7, 2022, DHCD will publish an announcement for the FY 2023 Annual Action Plan in the DC Register and the July 7, 2002 edition of the Washington Times Newspaper. The hearing will be hosted on the Public Input website (<https://www.publicinput.com/>). The Action Plan draft will be published on the agency's website ([www.dhcd.dc.gov](http://www.dhcd.dc.gov)) and the public comment will begin on July 8, 2022. The public comment will end on August 8, 2022.

On July 27, 2022, DHCD will hold the FY 2023 Annual Action Plan hearing. This hearing aims to seek public feedback and comments on the District's proposed spending of FY 2023 federal funds on housing, community development, economic development, Housing for Individuals Experiencing Homelessness, public services, and broadband adoption. The agency will also announce the HOME American Rescue Plan (HARP) Allocation Plan and a substantial amendment to the Recovery Housing Program (RHP) Action Plan.

### **Summarize the citizen participation process and how it impacted goal settings.**

DHCD registered 64 attendees for March 24, 2022, Needs Assessment Hearing using the Public Input website format. From the total number of attendees, twenty-eight posted online comments, twelve of these were about DHCD programs. Six comments were about programs from other DC agencies, including the DC Housing Authority (DC Housing) and the DC Department of Human Services (DHS). The remaining eight comments were not about DHCD or other DC agencies. The DHCD-related comments were from citizens inquiring about getting information on agency programs like the Homeownership Purchase Assistant Program (HPAP) and the Inclusionary Zoning Program (IZ). One other comment was about asking about DHCD's Recovery Housing Program (RHP). The agency did not refuse any comments or feedback submitted for the hearing. The citizen participation process was impacted this year due to the COVID-19 pandemic. As mentioned above, DHCD hosted the virtual hearing using the Public Input web-based platform. This platform allows the agency to deliver the hearing using online video technology, collect comments and feedback, and track registrants and attendees. DHCD will be using this format in the future.

## **Expected Resources**

### **AP-15 Expected Resources - 91.220(c) (1,2)**

#### **Introduction**

Listed below are the FY 2023 Annual Action Plan (AAP) expected resources on the Community Development Block Grant (CDBG), CDBG Section 108 Loan Guarantee Program (Section 108), the Emergency Solutions Grant (ESG), and the Housing Opportunities for People Living With AIDS/HIV (HOPWA), HOME Investment Partnerships Program (HOME) and the National Housing Trust Fund (HTF). All programs are aware of their respective caps and will not exceed them, including admin for HOPWA sponsors, which will not exceed 7%. Public Service activities will not exceed 15% of the CAP of the CDBG program and will be applicable to the requirement of the PR26.

| Program | Source of Funds | Uses of Funds  | Expected Amount Available Year 1 |                    |                          |              | Expected Amount Available<br>Reminder of Con Plan: \$ | Narrative Description   |
|---------|-----------------|--|----------------------------------|--------------------|--------------------------|--------------|---|---|
|         |                 |  | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$    |   |   |
| CDBG    | Public Federal  | Acquisition<br>Admin and Planning<br>Economic Development<br>Housing<br>Public Improvements<br>Public Services | \$15,267,450                     | \$10,164,699       | \$12,366,222             | \$37,798,371 | \$155,193,334   | Total amounts to;<br>\$155,193,334 calculated projection based upon flat level program entitlement allocation and the average of 3 years program income \$10,164,649<br>The amount is subject to change. Prior year's resources are due to an abundance of PI from low-interest loan refinancing. |

| Program                              | Source of Funds | Uses of Funds   | Expected Amount Available Year 1 |                    |                          |              | Expected Amount Available<br>Reminder of Con Plan: \$ | Narrative Description  |
|--------------------------------------|-----------------|---|----------------------------------|--------------------|--------------------------|--------------|---|--|
|                                      |                 |   | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$    |   |  |
| CDBG Section 108 Loan Guarantee Fund | Public Federal  | Acquisition Multi Family Rental Rehabilitation Infrastructure |                                  |                    | \$77,300,000             | \$77,300,000 | \$77,300,000  | Total Amount \$77,800,000. \$38,500,000 will be used for a Revolving Loan Fund to finance rehabilitation of multi family developments. \$38,800,000 will be used for New City, DC. |

| Program | Source of Funds | Uses of Funds   | Expected Amount Available Year 1 |                    |                          |              | Expected Amount Available<br>Reminder of Con Plan: \$ | Narrative Description  |
|---------|-----------------|---|----------------------------------|--------------------|--------------------------|--------------|---|--|
|         |                 |   | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$    |   |  |
| HOME    | Public Federal  | Acquisition<br>Homebuyer assistance<br>Homeowner rehab<br>Multifamily rental new construction<br>Multifamily rental rehab<br>New construction for ownership<br>TBRA | \$6,149,045                      | \$1,691,781.59     | \$7,244,966              | \$15,085,792 | \$60,343,168  | Total amounts to \$39,212,533 for 4 years, plus a fiscal year carry-over amount of, \$7,244,966 which will be added to the total amount to be distributed in the fiscal year 2023 to projects in the District of Columbia. The amount is subject to change. Prior year resources are due to active development projects that are not closed. |

| Program | Source of Funds | Uses of Funds                                       | Expected Amount Available Year 1 |                    |                          |             | Expected Amount Available<br>Reminder of Con Plan: \$ | Narrative Description  |
|---------|-----------------|---|----------------------------------|--------------------|--------------------------|-------------|---|--|
|         |                 |   | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$   |   |  |
| ESG     | Public Federal  | Rapid re-housing and prevention (rental assistance) | \$1,312,922                      | 0                  | \$800,000                | \$2,112,922 | \$251,688   | Previous year's resources include roughly \$800k from FY21 allocation. FY21 remaining balance and FY22 allocation: \$2,112,922<br>Expected flat level entitlement funding for 5 years: \$6,564,610<br>The amount is subject to change. |

| Program | Source of Funds | Uses of Funds  | Expected Amount Available Year 1 |                    |                          |             | Expected Amount Available<br>Reminder of Con Plan: \$ | Narrative Description  |
|---------|-----------------|--|----------------------------------|--------------------|--------------------------|-------------|---|--|
|         |                 |  | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$   |   |  |
| HTF     | Public Federal  | Acquisition<br>Admin and Planning<br>Homebuyer assistance<br>Multifamily rental new construction<br>Multifamily rental rehab<br>New construction for ownership | \$2,982,433                      | 0                  | \$2,791,695              | \$5,774,128 | \$23,096,512  | Total amount \$23,096,512 calculated projection based upon flat level program entitlement allocation. The Amount is subject to change. |

| Program      | Source of Funds | Uses of Funds  | Expected Amount Available Year 1 |                    |                          |           | Expected Amount Available Reminder of Con Plan: \$ | Narrative Description  |
|--------------|-----------------|--|----------------------------------|--------------------|--------------------------|-----------|--|--|
|              |                 |  | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$ |  |  |
| <b>HOPWA</b> | Public Federal  | Permanent housing and facilities<br>Permanent housing placement<br>Short Term or Transitional Housing Facilities (STRMU)<br>Supportive Services and TBRA | \$11,757,719                     |                    | \$7,503,076              |           | \$77,043,180                                       | Total amounts to \$77,043,180 for four years which is distributed to the entire Washington DC region. In FY 23 the total available to the HOPWA EMSA is \$7,503,076 and amounts are distributed as follows:<br>DC, NVA Regional Commission, and Community Network Inc. |

**Explain how federal funds will leverage those additional resources (private, state, and local funds), including a description of how matching requirements will be satisfied.**

The District uses federal funds to leverage local resources to create, preserve, and protect affordable housing and promote community development. The Housing Production Trust Fund (HPTF), a local resource and a source for the HOME match, has been administered by the DC Department of Housing and Community Development (DHCD) since 2002 and continues to serve as a vital tool for preserving and developing affordable housing. The trust fund enables non-profit housing providers, mission-driven for-profit developers, and renters wishing to exercise their right to purchase under the Tenant Opportunity to Purchase Act (TOPA) the needed funds to improve, purchase, and develop the property for affordable housing. The Housing Production Trust Fund (HPTF) Baseline Funding Amendment Act of 2014 requires at least a \$100 million investment into affordable housing. However, in FY 22, DC Mayor Bowser petitioned and received \$400 million in appropriations for the HPTF, and FY 23 is proposing a historic \$500 million contribution to HPTF. Strong guidelines ensure the program serves the extremely low-income household, addresses the District's diverse housing needs, and units remain affordable through land covenants.

The HPTF Act addresses the high proportion of cost-burdened renters in DC. The Act requires at least 50 percent of HPTF units are for rental housing. HPTF dollars are necessary to target development for extremely low-income households. The Act requires the following household designations:

- Forty percent of the funds shall assist households with incomes under 30 percent of the area median income (AMI),
- Forty percent of the funds shall assist households with incomes less than 50 percent AMI, and
- Twenty percent of funds shall assist households earning less than 80 percent AMI.
- 

Units receiving funds from HPTF must remain affordable, with a minimum of 40 years for rental units and a range between 5 and 15 years for ownership units.

### ***HOME Match***

All recipients of HOME funds must contribute or match no less than 25 percent of HOME funds spent on affordable housing. As funds are drawn down from HOME Investment Trust Funds, the District incurs a matching liability. This match liability must be satisfied by the end of each fiscal year and adds to the resources available for HOME-assisted projects. The District will continue to use the Housing Production Trust Fund for HOME match requirements.

### ***ESG Match***

DHS receives an ESG fund match through local funds allocated for its Family Re-Housing and Stabilization Program. The District invests over \$20 million annually in local funds in rental assistance for the Family Re-Housing and Stabilization Program (RRH). Currently, through a contract with the Community Partnership for the Prevention of Homelessness, the District provides case management services to RRH participants through contracts competitively awarded to community-based organizations, faith-based organizations, and other non-profit service providers.

### ***HOPWA Match***

While HOPWA does not have a match requirement, HIV/AIDS, Hepatitis, STD, TB Administration's HOPWA program leverages local DC Appropriation, Federal Payment, and federal-Ryan White funds to provide housing and support services to persons living with HIV/AIDS (PLWHA).

### ***Program Income***

DHCD collects program income dollars annually for the CDBG and HOME programs. The programs generate program income from the payment of loans provided to citizens to assist in the purchase of homes or from the re-payment of loans to assist developers in developing affordable housing and non-housing community development projects within the District. HTF has not begun to generate program income; should HTF generate program income, DHCD will collect annually for the HTF program. The ESG and HOPWA programs do not generate program income.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.**

To further the affordable housing, sustainability, and targeted investments and affirmatively further fair housing choices outlined in SP-25 titled “Priority Needs,” DHCD’s Property Acquisition and Disposition Division (PADD) works to decrease the number of vacant and abandoned residential properties in the District and transform properties into affordable housing opportunities and community assets. Currently, PADD’s portfolio consists of more than 150 parcels of varying sizes, locations, and development potential and evaluates site disposition potential in the following ways:

- Property Solicitations: Attractive sites prime for development; some site assembly may be required by DHCD to encourage development.
- Turn-Key: The city builds or rehabs on public-owned land and then disposes of a fully built product ready for immediate use. Optimal turn-key sites are properties that make little economic sense for the private sector to invest in but are ideal for residential development. PADD may also use Turnkey to explore special projects that further Agency goals, such as rigorous green building certifications on affordable homeownership opportunities.
- Competitive Negotiated Sale – PADD lists properties individually to facilitate faster disposition to small businesses and non-profit organizations and is ideal for small single-family lots or buildings.
- Special Projects: Special projects include community gardens, public art, recreational activities, and other non-housing community amenities. The economics, including the small lot size, awkward site topography, or the physical location, do not support housing development by either the private or public sectors through turn-key.
- Public land management agencies that dispose of properties under the D.C. 33 Official Code §10-801 are subject to the Disposition of District Land for Affordable Housing Act of 2013 (the Act). This Act requires public land dispositions with a housing component to restrict a percentage of their project as affordable – 30 percent in locations within ½ mile of a metro station or ¼ mile from a bus priority corridor/streetcar line, and 20 percent in all other areas. In housing built as a rental, one-fourth of the affordable units shall be reserved for residents who earn less than 30 percent of AMI. The remainder of the affordable units shall be restricted to residents who earn less than 50 percent of AMI. In buildings with ownership units, half of

the affordable units shall be limited to residents who earn less than 50 percent of AMI, and the other half shall be restricted to 80 percent or less.

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## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.220(c)(3)&(e)

#### Goals Summary Information

The following goals are slated to be used in FY 23. For a complete list of District goals, please refer to the FY 2022-2026 Consolidated Plan, and review goal descriptions, and the next section. All funding amounts are projected allocations, pending budget approval in the summer of 2022.

| Goal Number | Goal Name                                      | Start Year | End Year | Category           | Geographic Area             | Needs Addressed  | Funding  | Goal Outcome Indicator   |
|-------------|--|------------|----------|--------------------|-----------------------------|--|--|--|
| 1           | Preserve Existing Supply of Affordable Housing | 2021       | 2026     | Affordable Housing | District-Wide Wards 7 and 8 | Affordable Housing Neighborhood Investments - AFFH   | CDBG: \$9,397,951.20<br>CDBG 108 \$38,500,000                        | Rental units rehabilitated: 35<br>Section 108<br>Rental units rehabilitated: 200 |
| 2           | Expand the Affordable Housing Stock            | 2021       | 2026     | Affordable Housing | District-Wide Wards 7 and 8 | Affordable Housing Persons Living Without a Home or At Risk of Living Neighborhood Investments - AFFH Capacity-Building Facility-Based Development | HOME: \$8,025,585.96<br>HOME CHDO \$1,176,123.90<br>HTF: \$5,774,128 | Rental units constructed: 65   |

| Goal Number | Goal Name   | Start Year | End Year | Category           | Geographic Area              | Needs Addressed  | Funding  | Goal Outcome Indicator  |
|-------------|---|------------|----------|--------------------|------------------------------|--|--|---|
| 3           | Strengthen Homeownership/Tenancy Among Households | 2021       | 2026     | Affordable Housing | District-Wide Wards 7 and 8  | Affordable Housing Capacity-Building Short Term Rent Mortgage and Utility Assistance | CDBG HPAP: \$6,444,000<br>CDBG Housing Counseling Non-Public Service \$6,447,732<br>Public Service \$3,822,268<br>HOME HPAP: \$5,000,000 | Public service activities for Low/Moderate Income Housing Benefit: 12,200 Households Assisted<br>Direct Financial Assistance to Homebuyers: 120 Households Assisted |
| 5           | Prevent and End Homelessness                      | 2021       | 2026     | Homeless           | District-Wide, Wards 7 and 8 | Tenant Based Rental Assistance/Rapid Re-housing Programs.                            | ESG: \$2,112,922   | Tenant-based rental assistance / Rapid Rehousing and Prevention: 125 Households Assisted  |
| 6           | Transform Abandoned/Vacant Properties into Assets | 2021       | 2026     |                    | District Wide                | Neighborhood Investment - AFFH   | Section 108: \$38,800,000  | Section 108 funds will be used for Infrastructure improvements/installation on the site of a large-scale housing and economic development project.                  |
| 7           | Address Blighted and Sub-standard Property Issues | 2021       | 2026     | Affordable Housing | District Wide                | Affordable Housing   | Not currently funded.  | Not currently available because a project has not been funded.  |
| 8           | Promote Energy-Efficiency & Green Building        | 2021       | 2026     | Affordable Housing | District Wide                | Affordable Housing   | Not currently funded.  | Not currently available because a project has not been funded.  |
| 9           | Promote Energy-Efficiency & Green Building        | 2021       | 2026     | Affordable Housing | District Wide                | Affordable Housing   | Not currently funded.  | Not currently available because a project has not been funded.  |

| Goal Number | Goal Name   | Start Year | End Year | Category  | Geographic Area             | Needs Addressed   | Funding  | Goal Outcome Indicator  |
|-------------|---|------------|----------|---|-----------------------------|---|--|---|
| 10          | Enhance/Improve Access to Amenities Near Affordable Housing | 2021       | 2026     | Affordable Housing  | District Wide               | Affordable Housing  | Not currently funded.  | Not currently available because a project has not been funded.  |
| 11          | AD: Promote Equitable Housing & Comm. Development           | 2021       | 2026     | Administration and Planning   | District-Wide Wards 7 and 8 | Plans/Studies   | CDBG: \$5,086,419.80<br>HOPWA: \$1,682,388<br>HOME: \$784,082.65<br>HTF \$298,243.30<br>ESG: \$99,004.65 | Goal Outcome Indicators are not used for Administration goals.  |
| 12          | Strengthen Organizational Capacity of Non-Profits           | 2021       | 2026     | Affordable Housing<br>Non-Housing Community Development<br>Non-Profit Capacity Building | District-Wide Wards 7 and 8 | Affordable Housing<br>Neighborhood Investments - AFFH<br>Facility-Based Housing Operations<br>Facility-Based Development<br>Housing Information and Referral Services | HOME<br>CHDO Operating Expenses: \$100,000   | This funding is not a guarantee. It is set aside for CHDOs with CHDO projects under active construction. Should a CHDO require operating expenses they may receive up to \$100k. CHDO projects are announced through DHCD's DFD Consolidated RFP process. |
| 13          | Foster Small and Local Business Development                 | 2021       | 2026     | Non-Housing Community Development   | District-Wide Wards 7 and 8 | Neighborhood Investments - AFFH   | CDBG: \$6,600,000  | Façade Treatment/Business-Building Rehabilitation – 25<br>Businesses Assisted – 18B - 200   |
| 14          | DOH Immediate Temp Housing Assistance for PLWH              | 2021       | 2025     | Homeless Non-Homeless Special Needs   | District-Wide               | Facility-Based Housing Operations   | HOPWA: \$3,200,000   | HIV/AIDS Housing Operations: 28 Household Housing Unit  |

| Goal Number | Goal Name   | Start Year | End Year | Category                          | Geographic Area | Needs Addressed   | Funding            | Goal Outcome Indicator   |
|-------------|---|------------|----------|-----------------------------------|-----------------|---|--------------------|--|
| 15          | DOH-Expanding Housing to Persons Living w/ HIV      | 2021       | 2025     | Non-Homeless Special Needs        | District-Wide   | Facility-Based Development  | HOPWA: \$2,829,298 | Housing for People with HIV/AIDS added: 10 Household Housing Unit  |
| 16          | DOH-Reach Viral Suppression and Retain Care         | 2021       | 2026     | Non-Homeless Special Needs        | District-Wide   | Facility-Based Housing Operations<br>Tenant-Based Rental Assistance | HOPWA: \$2,555,500 | Tenant-based rental assistance / Rapid Rehousing: 55 Households Assisted<br>HIV/AIDS Housing Operations: 20 Household Housing Unit   |
| 17          | DOH-Single Parents w/HIV & Family Stability         | 2021       | 2025     | Non-Housing Community Development | District-Wide   | Facility-Based Housing Operations                                   | HOPWA: \$421,344   | HIV/AIDS Housing Operations: 10 Household Housing Unit   |
| 18          | DOH-Persons Living w/HIV & Priv. Housing Stability. | 2021       | 2025     | Non-Homeless Special Needs        | District-Wide   | Short Term Rent Mortgage and Utility Assistance                     | HOPWA: \$531,600   | Homelessness Prevention: 400 Persons Assisted  |
| 19          | DOH-Persons Living w/HIV & Housing Stability        | 2021       | 2025     | Non-Homeless Special Needs        | District-Wide   | HIV/AIDS Supportive Services  | HOPWA: \$1,290,930 | Public service activities other than Low/Moderate Income Housing Benefit: 550 Persons Assisted<br>Public service activities for Low/Moderate Income Housing Benefit: 0 Households Assisted |
| 20          | DOH-Helping PLWH to Become Self-Sufficient          | 2021       | 2025     | Non-Homeless Special Needs        | District-Wide   | HIV/AIDS Supportive Services  | HOPWA: \$187,534   | Public service activities other than Low/Moderate Income Housing Benefit: 80 Persons Assisted  |
| 21          | DOH-Linking PLWH to Suitable Housing                | 2021       | 2025     | Non-Homeless Special Needs        | District-Wide   | Housing Information and Referral Services                           | HOPWA: \$361,920   | Public service activities other than Low/Moderate Income Housing Benefit: 4000 Persons Assisted  |
| 22          | DOH- Develop Housing Resources for PLWH             | 2021       | 2025     | Non-Homeless Special Needs        | District-Wide   | Resource Identification   | HOPWA: \$36,000    | Other: 1 Other   |

| Goal Number | Goal Name                      | Start Year | End Year | Category                   | Geographic Area | Needs Addressed                | Funding             | Goal Outcome Indicator  |
|-------------|--------------------------------|------------|----------|----------------------------|-----------------|--------------------------------|---------------------|---|
| 23          | DOH-PLWH Living Without Stigma | 2021       | 2025     | Non-Homeless Special Needs | District-Wide   | Tenant-Based Rental Assistance | HOPWA: \$10,402,160 | Tenant-based rental assistance / Rapid Rehousing: 350 Households Assisted |

**Table 1 – Goals Summary**

## Goal Descriptions

Below is a complete list of goals identified in the 2022-2026 Con Plan.

|   |                         |  |
|---|-------------------------|--|
| 1 | <b>Goal Name</b>        | <b>Preserve Existing Supply of Affordable Housing</b>  |
|   | <b>Goal Description</b> | <p><i>“Preserve Existing Supply of Affordable Housing”</i> is accomplished in two ways, rehabilitation, and housing subsidies. Housing rehabilitation is a project where an <u>existing building/structure</u> is preserved for affordable housing for households earning less than 80% of the AMI. Rehabilitation project costs include, but are not limited to acquisition, hard costs, soft costs, finance costs, Green energy improvements, etc. Housing subsidies are financial tools used to make a unit affordable to the existing or potential occupant. Recipients of housing subsidies must earn 80% or less of the AMI. Preservation of existing supplies of affordable housing includes owner-occupied and/or renter-occupied opportunities. Throughout this Consolidated Planning period, the Consolidated Notice of Funding Availability will prioritize projects that increase the stock of permanent supportive housing, housing for families, housing restricted to households who earn less than 50% of the area median income, housing for older adults, persons with disabilities, mentally ill, victims of domestic violence, persons with HIV/AIDS, and other underrepresented groups.</p> |
| 2 | <b>Goal Name</b>        | <b>Expand the Affordable Housing Stock</b>   |
|   | <b>Goal Description</b> | <p>Expand the Affordable Housing Stock” is accomplished in two ways, through new construction and housing subsidies. Housing new construction is a project where the District creates new affordable housing units for households earning less than 80 percent of the AMI. New construction project costs include but are not limited to acquisition, hard costs, soft costs, finance costs, green energy installation, etc. Housing subsidies are financial tools used to make a unit affordable to the new occupant. Recipients of housing subsidies must earn 80 percent or less of the AMI. Expanding the affordable housing stock can include owner-occupied and/or renter-occupied opportunities.</p>  |

|   |                         |  |
|---|-------------------------|--|
| 3 | <b>Goal Name</b>        | <b>Strengthen Homeownership/Tenancy Among Households</b>   |
|   | <b>Goal Description</b> | <p>“Strengthen Homeownership/Tenancy Among Households Earning 80% or Less of AMI” Includes activities that increase access to homeownership and maintain homeownership for households earning 80 percent or less of AMI. Activities include, but are not limited to, financial assistance to purchase a home, rehabilitate a home (emergency repairs, repairs as a result of natural disaster emergencies, removing barriers to accessibility, weatherization, renewables deployment, and energy and water efficiency measures) housing/foreclosure prevention counseling education, and fair housing enforcement and education. “Strengthen Tenancy Among Households Earning 80% or Less of AMI” refers to preventing homelessness and evictions. Activities include, but are not limited to, rent and utility assistance, tenant counseling/eviction prevention education, and fair housing enforcement and education. This goal also promotes funding for residents to exercise their right to purchase their property under DC’s local TOPA program. DHCD will also ensure Limited/No English Proficiency tenants understand their rights under the TOPA program and fair housing law. Activities will be targeted to low and moderate-income households, households with special needs populations, and households for families and persons living with HIV/AIDS.</p> |
| 4 | <b>Goal Name</b>        | <b>Ensure Housing Stock is Safe/Healthy/Accessible</b>   |
|   | <b>Goal Description</b> | <p>“Ensure Housing Stock is Safe/Healthy/Accessible” is a goal that promotes long-term, community-based housing options for residents to age in place; promotes actions that increase accessibility to persons with disabilities, decrease environmental hazards, such as lead-based paint or lead-poisoned drinking water, and other hazards as part of the Healthy Homes Rating System.</p>  |
| 5 | <b>Goal Name</b>        | <b>Prevent and End Homelessness</b>  |
|   | <b>Goal Description</b> | <p>“Prevent and End Homelessness” is a goal that promotes action items outlined in the Homeward DC plan to continue with the implementation of Plan 2.0- a strategic plan to make homelessness a rare, brief, and non-recurring experience. Activities that promote this goal include tenant-based rental assistance for at-risk households to prevent homelessness, rapid rehousing, the development of new permanent supportive housing units, congregate and non-congregate housing units, community-based shelter facilities, and needed public services that increase economic opportunities, reduce poverty, and/or support special needs populations.</p>   |
| 6 | <b>Goal Name</b>        | <b>Transform Abandoned/Vacant Properties into Assets</b>   |
|   | <b>Goal Description</b> | <p>“Transform Abandoned/Vacant Properties into Assets” produces community assets through solicitation for offers, general listings, and turn-key whereby the District builds or rehabs on public-owned land. Then the property is disposed of for immediate use and the District partners with Agencies or community-based organizations for non-housing assets where the neighborhood is not ripe for housing development or needs community facilities. Historic preservation is an important part of this goal - the reinvigoration of abandoned/vacant housing in historic districts protects both the architectural and cultural heritage of the neighborhood.</p>  |
| 7 | <b>Goal Name</b>        | <b>Address Blighted and Sub-standard Property Issues</b>   |
|   | <b>Goal Description</b> | <p>“Address Blighted and Sub-standard Property Issues” is a goal addressing “standard” and substandard” housing. DHCD defines a housing unit as "standard" if it meets the District's Housing Code Standards. "Substandard housing" means that the housing does not meet federal and local codes and is considered unsafe, unsanitary, or otherwise determined to threaten the health, safety, or general welfare of the community. Federal and local funds may be used to address substandard housing and blighted property issues as a result of natural disasters, neglect, or lack of capital reserves to repair safety and environmental hazards.</p>   |

|    |                         |  |
|----|-------------------------|--|
| 8  | <b>Goal Name</b>        | <b>Promote Energy-Efficiency &amp; Green Building</b>  |
|    | <b>Goal Description</b> | “Promote Energy-Efficiency” encourages policies and programs that highlight the District's commitment to expanding energy efficiency, renewables, and green building to District residents across ethnic and racial groups, thereby reducing the utility burden on low-income households, enhancing affordability, and increasing neighborhood vitality. Activities may include programs and incentives targeted to low and moderate-income households as well as financial support for energy audits and gap financing to meet greater green building outcomes.   |
| 9  | <b>Goal Name</b>        | <b>Community Resilience in a Disaster</b>  |
|    | <b>Goal Description</b> | “Community Resilience in a Disaster” encourages policies and programs that highlight the District’s Resilience Strategy and the District’s Hazard Mitigation Plan to District residents across ethnic and racial groups, thereby reducing the risk burden on low-income households, enhancing affordability, and increasing neighborhood vitality. Activities include, but are not limited to, the use of resources to mitigate damage due to natural and man-made disasters, flood control management, etc.   |
| 10 | <b>Goal Name</b>        | <b>Enhance/Improve Access to Amenities Near Affordable Housing</b>   |
|    | <b>Goal Description</b> | “Enhance/Improve Access to Amenities Near Affordable Housing” targets neighborhood investments that provide safe and accessible pedestrian modes of transportation to persons with disabilities and the elderly from affordable housing communities to its neighborhood amenities and public transit. Activities may also promote crime prevention through environmental design standards, such as better street lighting or landscaping. These activities lead to added neighborhood amenities relevant to neighborhood residents that enhance the quality of life, increase economic opportunities, provide supportive services for special needs populations, and support fair housing outcomes. Activities may include but are not limited to, community centers, senior centers, crime prevention, infrastructure improvements, or enhancements.                  |
| 11 | <b>Goal Name</b>        | <b>AD: Promote Equitable Housing &amp; Comm. Development</b>   |
|    | <b>Goal Description</b> | “Promote Equitable Housing and Community Development – Administration, Planning/Research, Fair Housing, and Language Access” allows for targeted needs assessments and activities to include but are not limited to unmet affordable housing and community development needs. Specific needs include but are not limited to activities for special needs populations and underserved populations. Activities may include but are not limited to Fair Housing Plans and Events, Surveys, Translation Services and Infographics, Strategic Plans, Market Studies, Transportation Studies, and Appraisals. This goal is inclusive of the respective program administration caps. CDBG (20%), HOME (10%), HTF (10%), ESG (7%), HOPWA (3%). Because these funds are used for things listed at the beginning of the paragraph there will not be any unit outcome indicators. |
| 12 | <b>Goal Name</b>        | <b>Strengthen Organizational Capacity of Non-Profits</b>   |
|    | <b>Goal Description</b> | “Strengthen Organizational Capacity of Non-Profits” allows for fiscal opportunities and education/training programs for a non-profit organizations and non-profit affordable housing developers that focus on skill development, organizational development, and certifications that further the development of affordable housing and delivery of services to residents. This goal also supports operating resources for certified Community Housing Development Organizations (CHDOs) who are in the construction phase of a CHDO project.   |

|    |                         |  |
|----|-------------------------|--|
| 13 | <b>Goal Name</b>        | <b>Foster Small and Local Business Development</b>   |
|    | <b>Goal Description</b> | “Foster Small and Local Business Development” targets commercial revitalization efforts and support for energy efficiency that reduces the cost burden of small businesses, technical assistance that increases economic opportunity, and greater access to capital for low and moderate-income entrepreneurs that increase the diversity of business services and amenities. Funds are targeted to commercial corridors in low and moderate-income neighborhoods. |
| 14 | <b>Goal Name</b>        | <b>DOH Immediate Temp Housing Assistance for PLWH</b>  |
|    | <b>Goal Description</b> | Providing immediate temporary housing assistance to homeless persons living with HIV. This goal is to be realized through the provision of funds to operate housing facilities.  |
| 15 | <b>Goal Name</b>        | <b>DOH-Expanding Housing to Persons Living w/ HIV</b>  |
|    | <b>Goal Description</b> | Expanding housing available to persons living with HIV. This goal is to be realized through the provision of funds for the construction of housing units.  |
| 16 | <b>Goal Name</b>        | <b>DOH-Reach Viral Suppression and Retain Care</b>   |
|    | <b>Goal Description</b> | Expanding housing available to persons living with HIV. This goal is to be realized through the provision of funds for the construction of housing units.  |
| 17 | <b>Goal Name</b>        | <b>DOH-Single Parents w/HIV &amp; Family Stability</b>   |
|    | <b>Goal Description</b> | Preventing single parents living with HIV from losing dependent children due to homelessness. This goal is to be realized through the provision of rental assistance and transitional housing  |
| 18 | <b>Goal Name</b>        | <b>DOH-Persons Living w/HIV &amp; Priv. Housing Stability.</b>   |
|    | <b>Goal Description</b> | Helping persons living with HIV to remain in their current private housing. This goal is to be realized through the provision of short-term rent, mortgage, and utility assistance.  |
| 19 | <b>Goal Name</b>        | <b>DOH-Persons Living w/HIV &amp; Housing Stability</b>  |
|    | <b>Goal Description</b> | Helping persons living with HIV to maintain housing stability. This goal is to be realized through the provision of housing case management.   |
| 20 | <b>Goal Name</b>        | <b>DOH-Helping PLWH to Become Self-Sufficient</b>  |
|    | <b>Goal Description</b> | Helping persons living with HIV to become self-sufficient. This goal is to be realized through the provision of funds to pay for supportive services such as job training, homeownership counseling, computer literacy, and financial literacy.  |
| 21 | <b>Goal Name</b>        | <b>DOH-Linking PLWH to Suitable Housing</b>  |
|    | <b>Goal Description</b> | Linking persons living with HIV to suitable housing. This goal is to be realized through the provision of housing information.   |
| 22 | <b>Goal Name</b>        | <b>DOH-Develop Housing Resources for PLWH</b>  |
|    | <b>Goal Description</b> | Developing housing resources for persons living with HIV. This goal is to be realized through funds to pay for Resource Identification.  |
| 23 | <b>Goal Name</b>        | <b>DOH-PLWH Living Without Stigma</b>  |
|    | <b>Goal Description</b> | Helping persons living with HIV to live independently without stigma. This goal is to be realized through the provision of rental assistance.  |

## **AP-25 Allocation Priorities**

\*Indicates Required Field

### **\*Introduction:**

N/A The District is not a state

DRAFT

## **AP-30 Method of Distribution**

### **Introduction**

N/A The District is not a state

DRAFT

## **AP-35 Projects - 91.220(d)**

### **Introduction**

In drafting the FY 2022-2026 Consolidated Plan and FY2023 Action Plan, District stakeholders through a needs assessment identified priorities and goals. The projects listed below align with those housing and community development needs. As community needs continue to evolve, projects are subject to change and will be done consistently with the Citizen Participation Plan.

All project funds are allocated District-wide with a focus on low-income census tracts and Wards 7 and 8 to achieve equitable distribution of the funds. Before project implementation, DHCD sends a letter to the local Area Neighborhood Council for citizen input.

A few projects are subject to federal limits or minimums as identified in AP 15, “Expected Resources.”

| #  | Project Name  |
|----|---|
| 1  | Administration/Fair Housing/Language Access                               |
| 2  | Affordable Housing Program  |
| 3  | Community Housing Development Organization Development Projects           |
| 4  | Community Housing Development Organization Development Operating Expenses |
| 5  | COVID-19 Programs   |
| 6  | Disaster Relief Programs  |
| 7  | ESG 22 Washington DC  |
| 8  | Facade Program  |
| 9  | Homeownership Purchase Assistance Program (HPAP)                          |
| 10 | HOPWA Only 2021-2023: Facility Based Housing Operations DCH21F001         |
| 11 | HOPWA Only 2021-2023: Tenant-Based Rental Assistance DCH21F001            |
| 12 | HOPWA Only 2021-2023: Short Term Rent Mortgage and Utility DCH21F001      |
| 13 | HOPWA Only 2021-2023: Facility Based Development DCH21F001                |
| 14 | HOPWA Only 2021-2023: Supportive Services DCH21F001                       |
| 15 | HOPWA Only 2021-2023: Permanent Housing Placement DCH21F001               |
| 16 | HOPWA Only 2021-2023: Resource ID DCH21F001                               |
| 17 | HOPWA Only 2021-2023: Housing Information DCH21F001                       |
| 18 | HOPWA Only 2021-2023: Grantee Administration DCH21F001                    |
| 19 | Housing Counseling Program  |
| 20 | Job Creation/Retention Program  |
| 21 | Non-Congregate Housing and Support Services                               |
| 22 | Non-profit Capacity Building  |
| 23 | Public Facilities Program   |
| 24 | Public Service/Neighborhood Revitalization Strategy Area (NRSA)           |
| 25 | Section 108 Loan Guarantee Program  |
| 26 | Small Business Technical Assistance Program                               |
| 27 | Special Need Housing  |
| 28 | Supportive Services for Special Needs Populations                         |

**Table 1 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.**

Allocation priorities are assigned based on the level of need and available resources. Need is determined using two methods. The first method for determining need is the feedback provided through consultation and citizen participation. The second method for determining need is through data analysis when writing the Needs Assessment and Market Analysis sections of the Con Plan. The primary obstacle to meeting the underserved needs of residents is funding availability, as the District has a high demand for housing and community development activities.

## AP-38 Project Summary

### Project Summary Information

|   |  |  |
|---|--|--|
| 1 | <b>Project Name</b>  | <b>Administration/Fair Housing/Language Access</b>   |
|   | <b>Target Area</b>   | District-Wide  |
|   | <b>Goals Supported</b>   | AD: Promote Equitable Housing & Comm. Development  |
|   | <b>Needs Addressed</b>   | Neighborhood Investments - AFFH Plans/Studies  |
|   | <b>Funding</b>   | CDBG: \$5,086,419.80<br>HOME: \$784,082.65<br>HTF: \$298,243.30<br>HOPWA: \$1,682,388<br>ESG: \$99,004.65  |
|   | <b>Description</b>   | Administer federal entitlement programs in compliance with 2 CFR 200 and create equity and inclusion within the program, using document translations and event translators. Administer compliance requirements for the Citizen Participation Plan. |
|   | <b>Target Date</b>   | 9/30/2023  |
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Districtwide stakeholders will benefit from the work, training, and access to information in their native language.  |
|   | <b>Location Description</b>  | District Wide  |
|   | <b>Planned Activities</b>  | Personnel Costs, Plans, and Studies, Translation Services, Fair Housing Events   |

|   |  |  |
|---|--|--|
| 2 | <b>Project Name</b>  | <b>Affordable Housing Program</b>  |
|   | <b>Target Area</b>   | District-Wide  |
|   | <b>Goals Supported</b>   | Preserve Existing Supply of Affordable Housing<br>Expand the Affordable Housing Stock<br>Ensure Housing Stock is Safe/Healthy/Accessible<br>Transform Abandoned/Vacant Properties into Assets<br>Address Blighted and Sub-standard Property Issues<br>Promote Energy-Efficiency & Green Building   |
|   | <b>Needs Addressed</b>   | Affordable Housing<br>Sustainability/Green Building/Community Resiliency   |
|   | <b>Funding</b>   | CDBG: \$9,397,951.20<br>HOME: \$8,025,585.96<br>HTF: \$5,774,128.00  |
|   | <b>Description</b>   | To preserve and create affordable housing units for LMI Households through rehabilitation, new construction, and rental assistance (rent, utilities, and or deposit).  |
|   | <b>Target Date</b>   | 9/30/2023  |
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | One hundred units will be preserved or created through the financing of housing developments.<br><br>Beneficiaries who can benefit from the Project are families, individuals, seniors, special needs, and people at risk of homelessness. All beneficiary data is identified in the annual CAPER. |
|   | <b>Location Description</b>  | District-Wide  |
|   | <b>Planned Activities</b>  | They are financing the development of preserving or creating affordable housing. Activities can include but are not limited to development financing costs, costs associated with acquisition, complex story and soft costs, rental subsidies, and green energy costs.                             |
| 3 | <b>Project Name</b>  | <b>Community Housing Development Organization Development Projects</b>   |

|          |  |   |
|----------|--|---|
|          | <b>Target Area</b>   | District-Wide<br>Wards 7 and 8  |
|          | <b>Goals Supported</b>   | Preserve Existing Supply of Affordable Housing<br>Expand the Affordable Housing Stock<br>Ensure Housing Stock is Safe/Healthy/Accessible<br>Transform Abandoned/Vacant Properties into Assets<br>Promote Energy-Efficiency & Green Building   |
|          | <b>Needs Addressed</b>   | Affordable Housing<br>Sustainability/Green Building/Community Resiliency  |
|          | <b>Funding</b>   | HOME: \$1,176,123.98  |
|          | <b>Description</b>   | CHDO Assistance assists the District in developing affordable housing projects for households earning 80% or less of AMI.   |
|          | <b>Target Date</b>   | 9/30/2023   |
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | DHCD currently has six certified Community Housing Development Organizations (CHDO) and anticipates that the CHDOs will be requesting funding for new projects during this planning period to develop affordable housing units for persons at or below 80% of AMI. This grant will support five HOME units but will be part of a more considerable affordable housing development.<br><br>Beneficiaries who can benefit from the Project are families, individuals, seniors, special needs, and people at risk of homelessness. All beneficiary data is identified in the annual CAPER. |
|          | <b>Location Description</b>  | District-Wide   |
|          | <b>Planned Activities</b>  | They are financing the development of preserving or creating affordable housing. Activities can include but are not limited to development financing costs, costs associated with acquisition, complex story and soft costs, rental subsidies, and green energy costs.  |
| <b>4</b> | <b>Project Name</b>  | <b>Community Housing Development Organization Development Operating Expenses</b>  |
|          | <b>Target Area</b>   | District-Wide   |

|          |  |  |
|----------|--|--|
|          | <b>Goals Supported</b>   | Strengthen Organizational Capacity of Non-Profits  |
|          | <b>Needs Addressed</b>   | Capacity-Building  |
|          | <b>Funding</b>   | \$100,000  |
|          | <b>Description</b>   | CHDOs with projects in the construction phase are eligible for up to \$100,000 to offset operating costs during the first 24 months of construction. This is need dependent and not a guarantee.   |
|          | <b>Target Date</b>   | 9/30/2023  |
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | CHDO Operating expenses will support one CHDO, and the benefit to beneficiaries is the additional resources the CHDO can you on their target population. This will be determined at the award. All beneficiary data is identified in the annual CAPER. |
|          | <b>Location Description</b>  | District-Wide  |
|          | <b>Planned Activities</b>  | Personnel Costs and Costs Outlined in 2 CFR 200  |
| <b>5</b> | <b>Project Name</b>  | <b>COVID-19 Programs</b>   |
|          | <b>Target Area</b>   | District Wide  |
|          | <b>Goals Supported</b>   | Prevent and End Homelessness   |
|          | <b>Needs Addressed</b>   | Housing stability through financial assistance and information and referral assistance.<br><br>Economic stability through small business preservation programs and job training.   |

|          |  |   |
|----------|--|---|
|          | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing. |
|          | <b>Description</b>   | Program descriptions will be developed should the need arise.   |
|          | <b>Target Date</b>   | 9/30/2023   |
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.  |
|          | <b>Location Description</b>  | District-Wide   |
|          | <b>Planned Activities</b>  | There are no planned activities currently.  |
| <b>6</b> | <b>Project Name</b>  | <b>Disaster Relief Programs</b>   |
|          | <b>Target Area</b>   | District Wide   |
|          | <b>Goals Supported</b>   | Community Resilience in a Disaster  |
|          | <b>Needs Addressed</b>   | Sustainability/Green Building/Community Resiliency  |
|          | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing. |
|          | <b>Description</b>   | Program descriptions will be developed should the need arise.   |
|          | <b>Target Date</b>   | 9/30/2023   |

|   |  |  |
|---|--|--|
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.   |
|   | <b>Location Description</b>  | District Wide  |
|   | <b>Planned Activities</b>  | There are no planned activities currently.   |
| 7 | <b>Project Name</b>  | <b>ESG 22 Washington DC</b>  |
|   | <b>Target Area</b>   | District-Wide  |
|   | <b>Goals Supported</b>   | Prevent and End Homelessness   |
|   | <b>Needs Addressed</b>   | Persons Experiencing Homelessness or Experiencing  |
|   | <b>Funding</b>   | ESG: \$2,112,922   |
|   | <b>Description</b>   | Rapid rehousing and Prevention Tenant-based rental assistance for households experiencing or at risk of homelessness and supportive services to support the program. |
|   | <b>Target Date</b>   | 9/30/2023  |
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | One hundred twenty-five individuals and or families are experiencing homelessness.   |

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|----------|--|--|
|          | <b>Location Description</b>  | District-Wide  |
|          | <b>Planned Activities</b>  | Rental Assistance and Administrative Services  |
| <b>8</b> | <b>Project Name</b>  | <b>Façade Program</b>  |
|          | <b>Goals Supported</b>   | Foster Small and Local Business Development  |
|          | <b>Needs Addressed</b>   | Neighborhood Investments - AFFH  |
|          | <b>Funding</b>   | CDBG: \$2,500,000  |
|          | <b>Description</b>   | Facade rehabilitation on existing storefronts in low to moderate-income areas/census tracts.   |
|          | <b>Target Date</b>   | 9/30/2023  |
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Approximately 25 businesses will benefit, depending on the fiscal size of each award. All companies are in low-moderate census tracts. All beneficiary data is identified in the annual CAPER. |
|          | <b>Location Description</b>  | District-Wide, LMI Census Tracts   |
|          | <b>Planned Activities</b>  | Hard and Soft Construction Costs   |
| <b>9</b> | <b>Project Name</b>  | <b>Homeownership Purchase Assistance Program (HPAP)</b>  |
|          | <b>Target Area</b>   | District-Wide  |
|          | <b>Goals Supported</b>   | Strengthen Homeownership/Tenancy Among Households  |

|           |  |  |
|-----------|--|--|
|           | <b>Needs Addressed</b>   | Affordable Housing   |
|           | <b>Funding</b>   | CDBG: \$6,444,000, and HOME: \$5,000,000   |
|           | <b>Description</b>   | HPAP is a first-time homeownership program for persons wanting to buy in the District.   |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Approximately 120 individuals and families will benefit from this activity. All beneficiary data is identified in the annual CAPER.  |
|           | <b>Location</b>  | District-Wide  |
|           | <b>Planned Activities</b>  | Costs associated with the purchase of a first home. Prices include but are not limited to principal buydown, downpayment assistance, closing costs, interest rate buydowns, and gap financing. |
| <b>10</b> | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Facility Based Housing Operations DCH21F001</b>   |
|           | <b>Target Area</b>   | District-Wide  |
|           | <b>Goals Supported</b>   | Prevent and End Homelessness<br>DOH Immediate Temp Housing Assistance for PLWH<br>DOH-Reach Viral Suppression and Retain Care  |
|           | <b>Needs Addressed</b>   | Persons Living Without a Home or At Risk of Living<br>Facility-Based Housing Operations  |
|           | <b>Funding</b>   | HOPWA: \$3,200,000   |
|           | <b>Description</b>   | To provide short-term and transitional housing to persons living with HIV.   |
|           | <b>Target Date</b>   | 9/30/2023  |

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|-----------|--|--|
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | 28 Families living with HIV/AIDs will be assisted.   |
|           | <b>Location Description</b>  | DC EMSA for HOPWA  |
|           | <b>Planned Activities</b>  | Other annual goals supported are Preventing the separation of dependent children from single parents living with HIV. They are at risk of homelessness—providing immediate temporary housing assistance to homeless persons living with HIV. The planned activities are for funds to provide operational costs and scattered-site leasing. |
| <b>11</b> | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Tenant-Based Rental Assistance DCH21F001</b>  |
|           | <b>Target Area</b>   | District-Wide  |
|           | <b>Goals Supported</b>   | Prevent and End Homelessness<br>DOH-Expanding Housing to Persons Living w/ HIV<br>DOH-Persons Living w/HIV & Priv. Housing Stability.<br>DOH-Persons Living w/HIV & Housing Stability<br>DOH-PLWH Living Without Stigma  |
|           | <b>Needs Addressed</b>   | Tenant-Based Rental Assistance   |
|           | <b>Funding</b>   | HOPWA: \$10,402,160  |
|           | <b>Description</b>   | Tenant-Based Rental Assistance is a rental assistance program for individuals and families with HIV/AIDS.  |
|           | <b>Target Date</b>   | 9/30/2023  |

|    |  |   |
|----|--|---|
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Three hundred fifty households for People Living With HIV (PLWH) to be able to live without stigma.                             |
|    | <b>Location Description</b>  | DC EMSA   |
|    | <b>Planned Activities</b>  | To provide funds to pay rents for clients to private landlords.   |
| 12 | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Short Term Rent Mortgage and Utility DCH21F001</b>   |
|    | <b>Target Area</b>   | District-Wide   |
|    | <b>Goals Supported</b>   | Prevent and End Homelessness<br>DOH-Persons Living w/HIV & Housing Stability  |
|    | <b>Needs Addressed</b>   | Persons Living Without a Home or At Risk of Living  |
|    | <b>Funding</b>   | HOPWA: \$407,804  |
|    | <b>Description</b>   | Funds to support persons with HIV/AIDS to maintain their current housing status. Assistance cannot exceed 21 weeks in 52 weeks. |
|    | <b>Target Date</b>   | 9/30/2023   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |   |
|    | <b>Location Description</b>  | DC EMSA for HOPWA   |

|    |  |  |
|----|--|--|
|    | <b>Planned Activities</b>  | Provide rental or mortgage payments, including utility payments if necessary, to help persons living with HIV maintain their current housing.  |
| 13 | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Facility Based Development DCH21F001</b>  |
|    | <b>Target Area</b>   | District-Wide  |
|    | <b>Goals Supported</b>   | Preserve Existing Supply of Affordable Housing<br>Expand the Affordable Housing Stock<br>Prevent and End Homelessness<br>DOH-Expanding Housing to Persons Living w/ HIV<br>DOH- Develop Housing Resources for PLWH |
|    | <b>Needs Addressed</b>   | Facility-Based Development   |
|    | <b>Funding</b>   | HOPWA: \$2,829,298   |
|    | <b>Description</b>   | Funds to provide acquisition and rehabilitation to create permanent housing for persons with HIV.  |
|    | <b>Target Date</b>   | 9/30/2023  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |  |
|    | <b>Location Description</b>  | DC EMSA for HOPWA  |
|    | <b>Planned Activities</b>  | Make funds available to acquire and rehabilitate facilities to create housing for persons living with HIV.<br><br>An annual goal that will be supported is expanding housing available to persons living with HIV. |
| 14 | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Supportive Services DCH21F001</b>   |

|           |  |  |
|-----------|--|--|
|           | <b>Target Area</b>   | District-Wide  |
|           | <b>Goals Supported</b>   | DOH-Persons Living w/HIV & Housing Stability<br>DOH-Helping PLWH to Become Self-Sufficient   |
|           | <b>Needs Addressed</b>   | HIV/AIDS Supportive Services   |
|           | <b>Funding</b>   | HOPWA: \$1,290,930   |
|           | <b>Description</b>   | Helping persons living with HIV to maintain housing stability. Assisting persons living with HIV to become self-sufficient.  |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | It is estimated that 700 families with persons living with HIV will benefit from these activities.   |
|           | <b>Location Description</b>  | DC EMSA  |
|           | <b>Planned Activities</b>  | Housing Case Management. Job training, education, transportation, and food.  |
| <b>15</b> | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Permanent Housing Placement DCH21F001</b>   |
|           | <b>Target Area</b>   | District-Wide  |
|           | <b>Goals Supported</b>   | DOH-Single Parents w/HIV & Family Stability<br>DOH-Persons Living w/HIV & Priv. Housing Stability.<br>DOH-Persons Living w/HIV & Housing Stability<br>DOH-Helping PLWH to Become Self-Sufficient<br>DOH-Linking PLWH to Suitable Housing<br>DOH-PLWH Living Without Stigma |
|           | <b>Needs Addressed</b>   | Permanent Housing Placement  |

|           |  |  |
|-----------|--|--|
|           | <b>Funding</b>   | HOPWA: \$187,534   |
|           | <b>Description</b>   | Permanent Housing Placement. Assistance to households not exceeding two months of housing costs. Funds to pay for security deposits, background checks, etc. |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | It is estimated that 130 families with persons living with HIV will benefit from activities.   |
|           | <b>Location Description</b>  | DC EMSA  |
|           | <b>Planned Activities</b>  | Permanent housing placement.   |
| <b>16</b> | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Resource ID DCH21F001</b>   |
|           | <b>Target Area</b>   | District-Wide  |
|           | <b>Goals Supported</b>   | DOH- Develop Housing Resources for PLWH  |
|           | <b>Needs Addressed</b>   | Resource Identification  |
|           | <b>Funding</b>   | HOPWA: \$6,000   |
|           | <b>Description</b>   |  |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Planned Activities</b>  |  |

|    |  |  |
|----|--|--|
| 17 | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Housing Information DCH21F001</b>   |
|    | <b>Target-Area</b>   | District-Wide  |
|    | <b>Goals Supported</b>   | DOH-Reach Viral Suppression and Retain Care<br>DOH-Linking PLWH to Suitable Housing  |
|    | <b>Needs Addressed</b>   | Housing Information and Referral Services  |
|    | <b>Funding</b>   | HOPWA: \$361,920   |
|    | <b>Description</b>   | Linking persons living with HIV to suitable housing. This goal is to be realized by providing funds to pay for housing information.    |
|    | <b>Target Date</b>   | 9/30/2023  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | 5000 families with persons living with HIV will benefit from information on housing resources and determination of program eligibility |
|    | <b>Location Description</b>  | DC EMSA  |
|    | <b>Planned Activities</b>  | Housing Information.   |
| 18 | <b>Project Name</b>  | <b>HOPWA Only 2021-2023: Grantee Administration DCH21F001</b>  |
|    | <b>Target Area</b>   | District-Wide  |
|    | <b>Goals Supported</b>   | DOH- Develop Housing Resources for PLWH  |

|           |  |  |
|-----------|--|--|
|           | <b>Needs Addressed</b>   | Plans/Studies<br>Facility-Based Housing Operations<br>Short Term Rent Mortgage and Utility Assistance<br>Facility-Based Development<br>HIV/AIDS Supportive Services<br>Resource Identification |
|           | <b>Funding</b>   | HOPWA: \$352,731.57  |
|           | <b>Description</b>   |  |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | NA   |
|           | <b>Location Description</b>  | District Wide  |
|           | <b>Planned Activities</b>  | General Administration and oversight of the HOPWA program.   |
| <b>19</b> | <b>Project Name</b>  | <b>Housing Counseling Program</b>  |
|           | <b>Target Area</b>   | District-Wide<br>Wards 7 and 8   |
|           | <b>Goals Supported</b>   | Strengthen Homeownership/Tenancy Among Households  |
|           | <b>Needs Addressed</b>   | Affordable Housing<br>Neighborhood Investments - AFFH<br>Housing Information and Referral Services   |
|           | <b>Funding</b>   | CDBG (NPS): \$6,447,732 and CDBG Public Service \$3,822,268  |

|           |  |  |
|-----------|--|--|
|           | <b>Description</b>   | Provide housing counseling and resources to LMI homeowners and tenants in the District.  |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | <p>Non-Public Service Housing Counseling Beneficiaries:</p> <p>The following programs have beneficiaries who will benefit from one-to-one housing counseling to purchase a new home or remain in their home so that individuals and families may live in safe, decent, sanitary, affordable, and stable housing:</p> <p>HPAP - 200<br/>IZ/ADU – 750<br/>HAF – 1250</p> <p>Public Service Housing Counseling Beneficiaries:</p> <p>Group Housing Counseling – 10,000 District CBOs will provide group counseling sessions to over 10,000 individuals on the following topics (topics may vary based on need): budgets, pre-purchase, post-purchase and rental affordability, TOPA, etc.</p> |
|           | <b>Location Description</b>  | District-Wide  |
|           | <b>Planned Activities</b>  | Counseling Services, Foreclosure and Eviction Prevention and Preparing for First Time Homeowners. Annual Goals Supported is to strengthen homeownership and tenancy among low mod households.  |
| <b>20</b> | <b>Project Name</b>  | <b>Job Creation/Retention Program</b>  |
|           | <b>Target Area</b>   | Wards 7 and 8  |
|           | <b>Goals Supported</b>   | Foster Small and Local Business Development  |
|           | <b>Needs Addressed</b>   | Neighborhood Investments - AFFH  |
|           | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing.  |

|           |  |  |
|-----------|--|--|
|           | <b>Description</b>   | Program descriptions will be developed should the need arise.  |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.   |
|           | <b>Location Description</b>  | Ward 7 and 8   |
|           | <b>Planned Activities</b>  | There are no planned activities currently.   |
| <b>21</b> | <b>Project Name</b>  | <b>Non-Congregate Housing and Support Services</b>   |
|           | <b>Target Area</b>   | District-Wide  |
|           | <b>Goals Supported</b>   | Prevent and End Homelessness   |
|           | <b>Needs Addressed</b>   | Tenant-Based Rental Assistance<br>Housing Information and Referral Services  |
|           | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program.<br><br>This project aims to provide CDBG EN funds to residents in the HOME ARP project discussed in the HOME ARP Allocation Plan.<br><br>Should funding become available, the District will follow its Citizen Participation Plan and designate available financing. |
|           | <b>Description</b>   | Program descriptions will be developed should the need arise.  |
|           | <b>Target Date</b>   | 9/30/2023  |

|    |  |   |
|----|--|---|
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.  |
|    | <b>Location Description</b>  | District Wide   |
|    | <b>Planned Activities</b>  | There are no planned activities currently.  |
| 22 | <b>Project Name</b>  | <b>Non-profit Capacity Building</b>   |
|    | <b>Target Area</b>   | District-Wide   |
|    | <b>Goals Supported</b>   | Strengthen Organizational Capacity of Non-Profits   |
|    | <b>Needs Addressed</b>   | Capacity-Building   |
|    | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing. |
|    | <b>Description</b>   | Program descriptions will be developed should the need arise.   |
|    | <b>Target Date</b>   | 9/30/2023   |
|    | <b>Location Description</b>  | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.  |
|    | <b>Planned Activities</b>  | District Wide   |
| 23 | <b>Project Name</b>  | <b>Public Facilities Program</b>  |
|    | <b>Target Area</b>   | District-Wide   |

|           |  |   |
|-----------|--|---|
|           | <b>Goals Supported</b>   | Enhance/Improve Access to Amenities Near Aff'd Hsg  |
|           | <b>Needs Addressed</b>   | Affordable Housing<br>Neighborhood Investments - AFFH   |
|           | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing. |
|           | <b>Description</b>   | Program descriptions will be developed should the need arise.   |
|           | <b>Target Date</b>   | 9/30/2023   |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.  |
|           | <b>Location Description</b>  | District Wide   |
|           | <b>Planned Activities</b>  | There are no planned activities currently.  |
| <b>24</b> | <b>Project Name</b>  | <b>Public Service/Neighborhood Revitalization Strategy Area (NRSA)</b>  |
|           | <b>Target Area</b>   | Wards 7 and 8   |
|           | <b>Goal Supported</b>  | Strengthen Homeownership/Tenancy Among Households<br>Enhance/Improve Access to Amenities Near Affordable Housing  |
|           | <b>Needs Addressed</b>   | Affordable Housing<br>Neighborhood Investments - AFFH<br>Housing Information and Referral Services  |
|           | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing. |

|           |  |  |
|-----------|--|--|
|           | <b>Description</b>   | If approved by HUD, NRSA would allow the District to Increase Public Service Programs in Wards 7 and 8.  |
|           | <b>Target Date</b>   | 9/30/2023  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.   |
|           | <b>Location Description</b>  | Ward 7 and 8   |
|           | <b>Planned Activities</b>  | Housing Counseling, SBTA, and Job Training. Annual Goals Supported are Prevent and End Homelessness, Affordable Housing, Strengthen Homeowners and Tenancy Among LMI H/H, Foster Small Business Development, and Neighborhood Investment |
| <b>25</b> | <b>Project Name</b>  | <b>Section 108 Loan Guarantee Program</b>  |
|           | <b>Target Area</b>   | District-Wide  |
|           | <b>Goals Supported</b>   | Preserve Existing Supply of Affordable Housing<br>Enhance/Improve Access to Amenities Near Affordable Housing  |
|           | <b>Needs Addressed</b>   | Affordable Housing<br>Neighborhood Investments - AFFH  |
|           | <b>Funding</b>   | CDBG 108: \$77,300,000   |

|    |  |  |
|----|--|--|
|    | <b>Description</b>   | <p>In FY 22, the District received \$77,800,000 in a Section 108 Loan Guarantee. Projects are being submitted to HUD for final approval in late FY 22/early FY 23. Since the construction start dates will most likely occur after the submission of this action plan, the funds were included in the FY 23 AAP as carryover.</p> <p>The District will utilize \$38,500,000 of its Section 108 Loan Guaranty funds to operate a Revolving Loan Fund (RLF) to acquire and rehabilitate existing properties. The RLF selects its projects from DHCD's Development Finance Division's Request for Proposals (RFP) process. HUD approval is required for each project set.</p> <p>The District will utilize \$38,800,000 for New City, DC project located at 1923 New York Ave NE. Funds will be used to pay for infrastructure improvements adjacent to the site.</p> |
|    | <b>Target Date</b>   | 9/30/2023  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | <p>Over 200 households will directly benefit from the Section 108 loan fund through access to affordable housing.</p> <p>Beneficiaries who can benefit from the project are families, individuals, seniors, special needs, and people at risk of homelessness. All beneficiary data is identified in the annual CAPER.</p>   |
|    | <b>Location Description</b>  | District-Wide  |
|    | <b>Planned Activities</b>  | Acquisition, hard and soft development costs, and financing costs.   |
| 26 | <b>Project Name</b>  | <b>Small Business Technical Assistance (SBTA) Program</b>  |
|    | <b>Target Area</b>   | District-Wide  |
|    | <b>Goals Supported</b>   | Foster Small and Local Business Development  |
|    | <b>Needs Addressed</b>   | Neighborhood Investments - AFFH  |
|    | <b>Funding</b>   | CDBG: \$4,100,000  |

|    |  |   |
|----|--|---|
|    | <b>Description</b>   | Provide funds to local community-based organizations (CBOs) that will provide technical assistance to business owners with business stability skills and resources in low to moderate areas.                    |
|    | <b>Target Date</b>   | 9/30/2023   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | N/A – The District’s SBTA program will assist approximately 200 businesses. The benefit to families will be the economic stability impact on the families of the business owners who received TA from the CBOs. |
|    | <b>Location Description</b>  | District-Wide   |
|    | <b>Planned Activities</b>  | Provide training and counseling to small business owners in low to moderate-income census tracts. The annual goal supported is to foster small and local business development.                                  |
| 27 | <b>Project Name</b>  | <b>Special Need Housing</b>   |
|    | <b>Target Area</b>   | District-Wide   |
|    | <b>Goals Supported</b>   | Preserve Existing Supply of Affordable Housing  |
|    | <b>Needs Addressed</b>   | Affordable Housing  |
|    | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing.           |
|    | <b>Description</b>   | Program descriptions will be developed should the need arise.   |
|    | <b>Target Date</b>   | 9/30/2023   |

|    |  |   |
|----|--|---|
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.  |
|    | <b>Location Description</b>  | District Wide   |
|    | <b>Planned Activities</b>  | There are no planned activities currently.  |
| 28 | <b>Project Name</b>  | <b>Supportive Services for Special Needs Populations</b>  |
|    | <b>Target Area</b>   | District-Wide   |
|    | <b>Goals Supported</b>   | Prevent and End Homelessness  |
|    | <b>Needs Addressed</b>   | Affordable Housing  |
|    | <b>Funding</b>   | At this time, there are no entitlement funds designated for this program. Should funding become available, the District will follow its Citizen Participation Plan and establish available financing. |
|    | <b>Description</b>   | Program descriptions will be developed should the need arise.   |
|    | <b>Target Date</b>   | 9/30/2023   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Estimates will be added to the AAP if an amendment is created. All beneficiary data is identified in the annual CAPER.  |

|  |                             |  |
|--|-----------------------------|--|
|  | <b>Location Description</b> | District Wide                              |
|  | <b>Planned Activities</b>   | There are no planned activities currently. |

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**AP-40 Section 108 Loan Guarantee - 91.320(k)(1)(ii)**

Will the state help non-entitlement units of general local government to apply for Section 108 loan funds? ☐ No ☒ Yes

**Describe available grant amounts.**

The District applied for two Section 108 loans from HUD which were approved in 2021 and 2022 and awarded \$77,800,000.

DHCD is using Section 108 Loan funds for a Multi-family Housing Rehabilitation Loan Fund managed by the Development Finance Division (DFD). The District will use \$38,500,000 to support a 16-acre New City DC mixed-use economic development project at the intersections of New York Avenue NE, Montana Avenue NE, and Bladensburg Road NE. The funds will be used to pay for infrastructure site improvements.

**Describe how applications will be accepted.**

Multifamily Housing Rehabilitation Loan Fund Projects are selected competitively through DHCD's Consolidated Request for Applications (RFA) process. After projects receive conditional Letters of Commitment and meet all outstanding underwriting requirements, DHCD will send determination requests to HUD for final approval.

**AP-45 Community Revitalization Strategies - 91.320(k)(1)(ii)**

Will the state allow units of general local government to carry out community revitalization strategies? ☐ Yes ☒ No

**Describe the state's process and criteria for approving local government's revitalization strategies.**

The District of Columbia is not a state.

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## **AP-50 Geographic Distribution - 91.220(f)**

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Assistance is targeted for distribution District-Wide at 75% and the remaining 25% for Wards 7 and 8.

### **Geographic Distribution**

| <b>Target Area</b> | <b>Percentage of Funds</b> |
|--------------------|----------------------------|
| District-Wide      | 75                         |
| Wards<br>7 and 8   | 25                         |

**Table 1 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

Through development finance, property acquisitions and dispositions, and residential programming, the District will prioritize targeted neighborhood investments that affirmatively further fair housing choice across the city. Given how quickly neighborhoods changes in the District, in terms of development activity, housing cost, and demographic trends, DHCD will use up-to-date federal and local data to identify neighborhood target areas. New affordable housing developments in high-opportunity neighborhoods will receive preference points through the District's competitive application process. Projects selected through the consolidated Notice of Funding Availability process will be prioritize those areas. Low crime, low poverty, and access to high-quality schools and jobs are some variables considered in the District's analysis. All federal resources will follow the same prioritization methodology.

DHCD seeks to create affordable housing that racially, ethnically, and economically diversifies neighborhoods. Additionally, DHCD seeks to create higher opportunity neighborhoods in all Wards. These preference points will counter the implicit incentive for developers to build affordable housing in low-cost and high-poverty neighborhoods. In lower opportunity areas, DHCD is committed to non-housing investments that increase the desirability of distressed neighborhoods through increasing community amenities, public assets, and economic opportunities. DHCD is committed to preserving existing affordable housing and promoting new affordable housing opportunities through programs such as the Tenant Opportunity to Purchase Act (TOPA) to balance unintentional housing cost increases to reduce infrastructure or community amenity investments). HUD-defined Racial and Ethnic Concentrated Areas of Poverty (R/ECAPs) – census tracts with both a majority non-white population and the lesser of 40% of the individuals living below the poverty line or census tracts with three or more times the District-wide poverty rate- will be a starting point for DHCD to affirmatively further fair housing policies during this consolidated planning period.

HOPWA funding allocations to jurisdictions in the Eligible Metropolitan Statistical Area

(ESMA) are proportionate to the number of documented HIV/AIDS cases in the Washington, DC region. They are determined annually by a HUD formula. The District allocates its HOPWA funds through a Request for Application (RFA) process. The strategic plan for HOPWA includes addressing the needs of persons living with HIV in three Maryland counties, 17 jurisdictions in Northern Virginia, and Jefferson County, West Virginia.

Distressed census tract maps are in the Strategic Plan portion of the 5-year Consolidated Plan FY2022-2026 and titled "Figure SP-10.1." The distressed census tracts have poverty rates greater than 20 percent, lower property assessments (80 percent or less of DC median rate), and lower appreciation rates (80 percent or less of DC median rate). In addition, pending Council approval, these distressed census tracts may result in alternate resale restrictions under homebuyer programs funded by the local HPTF. According to the Affordable Homeownership Preservation and Equity Accumulation Amendment Act of 2014, the Mayor "shall decide on distressed neighborhoods annually." Specifically, the Mayor is directed to designate as distressed United States Census Tracts with a poverty rate of 20 percent.

## **Discussion**

## **Affordable Housing**

### **AP-55 Affordable Housing - 91.220(g)**

#### **Introduction**

The charts below represent the one-year goals of the Department of Housing and Community Development (DHCD) and the Department of Human Services (DHS) to support the needs of the residents in the District.

| <b>One Year Goals for the Number of Households to be Supported</b> |     |
|--|-----|
| Homeless   | 125 |
| Non-homeless   | 450 |
| Special Needs  | 40  |
| Total  | 615 |

**Table 6 - One Year Goals for Affordable Housing by Support Requirement**

| <b>One Year Goals for the Number of Households Supported Through</b> |     |
|--|-----|
| Rental Assistance  | 125 |
| Production of New Units  | 50  |
| Rehab of Existing Units  | 394 |
| Acquisition of Existing Units  | 0   |
| Total  | 569 |

**Table 7 - One Year Goals for Affordable Housing by Support Type**

## **AP-60 Public Housing - 91.220(h)**

### **Introduction**

The District of Columbia Housing Authority (DCHA) is dedicated to preserving its housing stock and owns, manages, or subsidizes more than 8,300 public housing units serving seniors. These households require accommodations, families with children, and veterans. From 2018 through early 2019, DCHA completed a comprehensive assessment of its public housing portfolio, including lead risk assessments and visual unit inspections. This was done in addition to the agency's annual unit inspection and capital needs assessment protocols. DCHA has also conducted an extensive analysis of its vacancies. The agency is developing a comprehensive portfolio investment plan based on these initial assessments and additional ongoing investigations. This plan seeks to bring vacant units back online, stabilize properties, and identify appropriate preservation, rehabilitation, and redevelopment strategies based on a comprehensive decision tree. While making these portfolio investments, DCHA is focused on efficient financing and maximizing opportunities for residents to improve their lives.

### **Actions planned during the next year to address the needs for public housing**

DCHA is currently under a Voluntary Compliance Agreement (VCA) with HUD. However, the current number of Uniform Federal Accessibility Standards (UFAS) units in the DCHA inventory (692) exceeds the 5% accessible unit requirement and the required 585 units mandated by the VCA. In addition, as DCHA redevelops its Public Housing sites and engages in creating and preserving affordable housing units, consideration is made for creating accessible units.

### **Actions to encourage public housing residents to become more involved in the management and participate in homeownership**

Resident engagement is integral and critical to successfully achieving the agency's mission of fostering sustainable communities and cultivating opportunities for residents to improve their lives. DCHA provides opportunities for resident involvement through active engagement in programs and services as follows: The Office of Resident Services provides technical assistance to elected Resident Councils in Public Housing communities, including capacity-building activities, organizational support, and resource coordination. Staff is regularly requested to participate in Resident Council meetings and consult with the resident City-wide Advisory Board, an elected body of resident leaders selected by Resident Councils. The Board of Commissioners holds monthly public meetings to share the results of agency policies and programs and to vote on resolutions. In adherence with the Open Meetings Act, residents, voucher holders, advocates, stakeholders, and the general public can voice their opinions about management, proposed policies, and future resolutions for a defined time allotment. The Board also has standing committees that meet regularly. Four DCHA Board of Commissioners members represent public housing and HCV families, including three elected public housing residents and an appointed HCV participant. Before the COVID-19 global pandemic, monthly meeting locations rotated between DCHA public housing communities and the DCHA central office to maximize access. The agency pivoted to holding virtual board meetings at the start of the pandemic, where anyone interested could view, dial in or watch the Live Stream via

Facebook. The agency holds public hearings, community meetings, and public comment periods to discuss resident concerns and solicit input/feedback on current and proposed policies, programs, and activities using the WebEx virtual meeting platform, where participants can view videos online or join via phone for the audio-only option. Residents are provided regular updates and opportunities for feedback regarding upcoming construction and redevelopment at their respective DCHA properties. Through virtual and pre-COVID-19 in-person meetings, residents can hear directly from the Development Team and Partners about construction timelines, relocation, and next steps. DCHA provides a recording of the forum on our website ([www.dchousing.org](http://www.dchousing.org)). DCHA also provides copies of the Q&A and meeting materials to ensure all residents are adequately and appropriately informed.

DCHA provides effective communication for persons with disabilities by ensuring in-person meetings are accessible. DCHA complies with the District's Language Access law, and translators offer interpretation services for Limited English Proficient (LEP) persons. DCHA's communication strategy includes digital and traditional media touchpoints to ensure all customers are in the loop. The agency communicates across all the agency's social media channels, including Facebook, Instagram, YouTube, Twitter, and LinkedIn. Email marketing and the website are integral to sharing newsletters to support overall agency updates and communications directly from the Executive Director. Traditional media includes flyers, postcards, door hangers, common-area posters, and letters via mail. The agency leverages technology by making information available via flat screen monitors on select properties and kiosks at the central office. Customers can virtually meet with housing specialists and case managers to conduct transactions or participate in fair hearings. Customer satisfaction surveys for Public Housing and HCV customers are sent regularly from the Office of Customer Engagement. Property Managers hold monthly meetings to update residents on agency and community activities and provide an opportunity for residents to voice concerns. In addition, the agency coordinates targeted engagement with families around specific initiatives/issues. Examples include efforts around the city's New Communities Initiative and establishing a resident advisory group to consult on the EnVision Center's AmeriCorps VISTA application. DCHA's focus on self-sufficiency, supportive services, and independence have successfully assisted customers. This success is evident in the continued recruitment and implementation of the agency's workforce development activities. This includes section 3, Rent Reporting and Credit Building program, Family Self-Sufficiency (FSS) program, Achieving Your Best Life (AYBL) Rewards program, and Homeownership Assistance Program (HOAP). In addition, DCHA leverages partnerships with service providers and community-based organizations by offering customers a menu of services that allow them to access self-sufficiency opportunities.

**If the PHA is designated as troubled, describe how financial assistance will be provided or other aid.**

DCHA is one of 109 public housing authorities nationwide designated as a Moving to Work (MTW) agency by HUD, a designation based on an agency's ability to effectively manage and

deliver affordable housing and related services under its purview.

## **Discussion**

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## **AP-65 Homeless and Other Special Needs Activities - 91.220(i)**

### **Introduction**

Special-needs housing includes targeted programming or housing alterations to accommodate specific demographic populations. Additional medical, personal care costs, and particular housing needs exacerbate challenges faced by people living with a clear need to remain stably housed and connected to care. This section presents characteristics of large special-needs populations and outlines housing and supportive service needs.

### **Describe the jurisdiction's one-year goals and actions for reducing and ending homelessness including:**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

In 2020, the District launched a housing-focused Comprehensive Street Outreach Network to provide strategic support to unsheltered individuals living on the street or in locations not fit for human habitation.

The Comprehensive Street Outreach Network is designed to provide an entry point to the shelter system, housing solutions, and public benefit programs for unsheltered individuals who are not currently connected to services. The Network aims to expand District-wide street outreach coordination and provide a new level of real-time logistic support for outreach services provided by non-profit partners.

The Network engages unaccompanied adults who are unsheltered- to provide case management that facilitates connections to shelter, and housing supports, public benefits, physical and behavioral health care, harm reduction interventions, and other resources.

The Department of Human Services (DHS) has divided the District into three geographic clusters defined at the census tract level. Each cluster represents a roughly equivalent number of unsheltered individuals. Outreach providers deliver case management services with a housing first focus and use a various progressive engagement models based on the need such as: light touch, intensive outreach, and acute responsive services.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Available Emergency Shelters: The District uses four types of shelter for adult individuals: 1. Low-barrier shelter for individuals – primarily short-term shelter for individuals. The low-barrier shelter is designed to keep people safe, is often open only 12 hours a day, and is often in a congregate setting. This type of program is provided on a first-come, first-served basis. Currently, the District has 3 Women's, 4 Men's Shelters, and 11 scattered-family sites, with an additional family site opening in summer 2022. 2. Seasonal Shelters – opens on the first night a hypothermia alert is called by the District's Winter Plan and remains open every night; after that, as long as the outside temperatures are shallow. 3. Hypothermia Shelters – open only on nights

when a hypothermia alert has been called; DC Recreation Centers and other community sites function as hypothermia shelters. Houses of Worship and other community-based sites will not be used as shelter during daytime hours, even if an alert is still in effect, since these sites are contracted only for use as alert-night shelters and are used for other purposes during the daytime hours. D.C. Recreation Centers are open to the public during daytime hours, so residents experiencing homelessness may remain at Recreation Centers if they choose. 4. Overflow Shelters – operate only when all other shelters are at or near capacity. These facilities have standby staff to operate the overflow shelters as needed. The Department of Human Services, in collaboration with the city’s Continuum of Care Provider, The Community Partnership for the Prevention of Homelessness, carefully monitors the capacity levels and determines when additional sites need to be activated. When these shelters are activated, the District provides transportation to these locations.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Increasing the supply of supportive and affordable housing is central to the District’s efforts to prevent and end homelessness. Reducing the length of stay in a shelter is the key to the District’s ability to meet the annual demand for protection while at the same time reducing our spending on cover. Homeward DC — the strategic plan that lays out a policy for ending chronic homelessness by 2020 — outlines several steps to meet annual permanent housing inventory targets. During this consolidated planning period, the District will:

- Continuously align the HPTF investments to help meet the Permanent Supporting Housing inventory needs to be specified in Homeward DC;
- Work with funders to ensure all new and turnover opportunities are filled via the Coordinated Assessment and Housing Program (CAHP) system;
- Develop standard protocols to assist with the identification of individuals and families ready to “move on” from Permanent Supportive Housing;
- Increase the Economic Security of Households. Households are more stable when resources are in place to pay for necessities such as food, transportation, and medical care.

Helping households increase income is critical for the homeless service system. In Permanent Supportive Housing, the household pays no more than 30 percent of their income towards housing costs. To the extent that the District can increase revenue, the homelessness system can serve more households and broadly spread resources. Economic security is essential for families provided with Rapid Re-Housing assistance. This tool moves persons experiencing homelessness more quickly into safe, stable housing but is not intended as a long-term affordable housing solution. To increase the success of persons in the program and reduce the likelihood of returning to homelessness, the District will increase efforts to provide targeted employment assistance to households both quickly and intentionally. DHS has another program to increase homelessness

prevention efforts called the “Diversion Program – Project Reconnect”. In 2019, DHS launched Diversion Program and rapid exit program for single adults. Project Reconnect serves up to 1000 individuals a year who are 18 and over, either new arrivals, non-recent returners, transitioning from system involvement, or family engaged. Staff at low barrier shelters can refer clients who meet the program criteria to the Adams Place Day Center, Downtown Day Services Center, or Youth Service Division at DHS to meet with trained case management staff. Where diversion is appropriate, interventions can include transportation assistance, support to host households, first month’s rent/security deposit, arrears payments, moving, and mediation services.

**Helping low-income individuals and families avoid becoming homeless, especially highly low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care, and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

In FY21, the District launched a new program, Stronger Together by Assisting You (STAY DC), supported by \$352M in Emergency Rental Assistance funding available through the American Rescue Plan Act to provide financial assistance to DC residents struggling to make rent and utility payments due to COVID-19 pandemic. Through the program, renters and housing providers can apply for grant funding to cover past and future rental fees and utilities. The Emergency Rental Assistance Program (ERAP) ERAP helps low-income District residents facing housing emergencies by providing funding for overdue rent if a qualified household faces eviction (including late costs and court fees). The program also supports security deposits and the first month’s rent for residents moving to new homes. ERAP serves low-income DC households with children, the elderly (age 60 or older), and people with disabilities. The amount paid on behalf of eligible families depends on a household’s income and available resources and is subject to certain limitations. ERAP payments can only be used once per year for eligible households.

DHS also offers a targeted Homeless Prevention program for families experiencing homelessness or at imminent risk of becoming homeless to assist them with obtaining safe, stable, and affordable housing. This prevention program differs from the ERAP because it provides comprehensive case management and service referrals with rental assistance and targets families most likely to become homeless. After a thorough needs assessment of each participating household, the program provides utility and rental assistance or refers eligible families to community-based service providers for appropriate utility and rental assistance; comprehensive case management and mediation services to include family mediation and landlord-tenant mediation; budgeting financial management; and financial assistance payments to promote housing stability, mitigate obstacles to retaining or obtaining employment, or address an unmet household need that may result in eviction or family displacement.

In addition, DHS provides outreach services to engage individuals living on the streets and experiencing homelessness. Outreach efforts include sharing information on homeless services, encampment assessments, vulnerability assessments, distribution of blankets, water, fruit, and warming supplies, and planning with the community and sister agencies to ensure the wellbeing

of the District's homeless. In FY20, DHS expanded outreach services by developing a citywide coordinated outreach network. The District has a comprehensive Discharge Coordination Policy comprised of policies and protocols for discharging persons from publicly funded institutions and systems of care, including foster care, health care, mental health, corrections, and Persons Living with HIV. The Washington D.C. MSA is a high housing costs area. Trends in housing development have seen an increase in rental and condominium units. Construction or rehabilitation of Transitional Housing units is not cost-effective in many areas of the MSA, nor are there many vacant properties suitable for development. The primary strategy to prevent homelessness for persons living with HIV (PLWH) continues to be the provision of Tenant-Based Rental Assistance (TBRA). TBRA allows clients the greatest flexibility in housing choices.

For those who might be unable to live independently, facility-based transitional housing will continue to be funded. A new strategy to be pursued in this Action Plan is Master Leasing. The Master Leasing program will hopefully result in new landlord partners, which will add to the number of units available to PLWH. Intensive supportive services will also be provided to better prepare persons to manage their housing situation and help PLWH transition to permanent housing. The jurisdiction will also continue to fund Short Term Rent, Mortgage, and Utility Assistance so that PLWH who may begin undergoing temporary financial hardship will not lose their private market housing. Housing Information also continues to be a priority need so that the appropriate referrals can be made for alternative housing choices.

## **Discussion**

**AP-70 HOPWA Goals - 91.220 (1)(3)**

| <b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>      |     |
|--|-----|
|  |     |
| Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family        | 200 |
| Tenant-based rental assistance   | 530 |
| Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds               | 2   |
| Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds | 68  |
| Total  | 800 |

## **AP-75 Action Plan Barriers to Affordable Housing - 91.220(j)**

### **Introduction**

Barriers to affordable housing in the District are:

- Equitable geographic access.
- Paying more than 30% of gross income for housing payments and utilities.
- The high cost of housing development and rehabilitation.

In 2014, The Urban Institute surveyed local affordable housing developers to determine the most significant challenges to building and preserving affordable housing in DC. The most significant barriers among respondents were:

- Cost to develop.
- The process of obtaining funding.
- The process of obtaining permits.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

### **SP-55 and AP -75 Barriers to Affordable Housing – 91.215(h)**

#### **Barriers to Affordable Housing**

Barriers to affordable housing in the District are equitable geographic access, paying more than 30 percent of gross income for housing payments and utilities, and the high cost of housing development and rehabilitation. In 2014, The Urban Institute surveyed local affordable housing developers to determine the most significant challenges to building and preserving affordable housing in DC. The survey was sent to developers who built affordable housing in the District five years before the survey. The most significant barriers among respondents were costs to develop, the process of obtaining funding and the process of obtaining permits. The same barriers were identified in Chapter 5, the Housing Element of the District's Comprehensive Plan1 (Comp Plan). You can find more on the plan at <https://plandc.dc.gov/>.

#### **Strategy to Remove or Ameliorate the Barriers to Affordable Housing**

The District will focus its strategy on removing barriers to affordable housing by expanding its supply and preserving existing affordable housing. Through these initiatives, the District will continue to streamline the processes for developers and residents.

#### **Black Homeownership Strike Force (BHSF)**

Mayor Muriel E. Bowser launched the Black Homeownership Strike Force (BHSF) on June 9, 2022, which is comprised of a diverse group of government and public experts in housing counseling, financial counseling, lending/underwriting, real estate development, and services, as well as representatives from the faith-based, senior, immigrant, and LGBTQ+ communities and advocates and representatives that address social and racial equity. The BHSF will work to identify actionable recommendations to increase and support homeownership for Black residents of the District of Columbia. Mayor Bowser has proposed that \$10 million of the FY2023 budget be used to support the creation of new black homeowners, she intends to set a 2030 goal for Black homeownership as well. Once the District completes its recommendations, District housing agencies such as DHCD will be responsible for carrying out the recommendations after the report is delivered in October 2022.

### **District Homeowner Information Access**

The District created the website Front Door (<https://www.frontdoor.dc.gov/>) as a collaboration between The Lab @ DC and the Office of the Deputy Mayor for Planning and Economic Development (DMPED) along with 14 District agencies, several local partners, and District residents. District government and local partner staff identified 50+ resources for District homeowners. Several of the District's critical affordable housing agencies that provide homeownership assistance, such as the Department of Housing and Community Development (DHCD) and the DC Housing Finance Agency (DCHFA), are listed for consolidated access. The District government and local partners listed below mapped out the resident experience for each resource and provided feedback on the resource pages: District government:

- DC Housing Finance Agency
- Department of Aging and Community Living
- Department of Consumer and Regulatory Affairs
- Department of Energy and Environment
- Department of Healthcare Finance
- Department of Housing and Community Development
- Department of Insurance, Securities, and Banking
- Department of Public Works
- Office of the Chief Technology Officer
- Office of the Deputy Mayor for Education
- Office of Planning
- Office of Tax and Revenue
- Office of the Tenant Advocate
- Office of Victim Services and Justice Grants

Local partners:

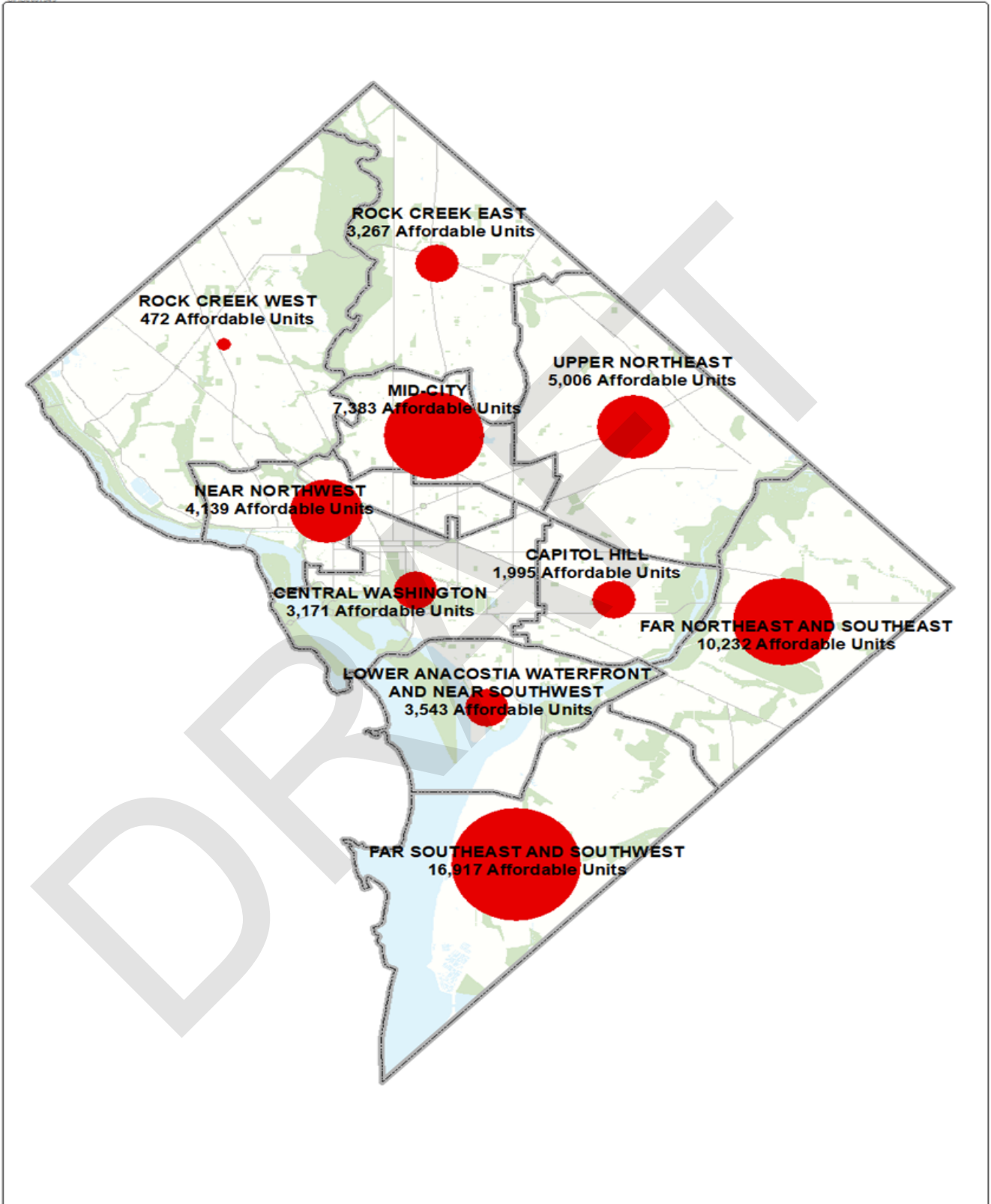
- Alliance for the Chesapeake Bay
- Casey Trees
- DC Sustainable Energy Utility (DCSEU)
- Design Green

- Eagle Bank
- Housing Counseling Services
- Landed

### **Inequitable Distribution of Affordable Housing**

On May 10, 2019, Mayor Muriel Bowser signed an order, the Mayor's Order on Housing, directing District agencies to address housing affordability and increase the supply by 2021 with at least 12,000 more affordable units. DHCD and the Office of Planning (OP) worked together to produce the *Housing Framework for Equity and Growth*. Through the *Housing Framework for Equity and Growth*, the District is developing an analysis intended to inform how it has more affordable and market-rate housing in the District. It will aid in understanding the needs and challenges driving current housing production. This analysis will create more equitable distribution goals for housing production and development by examining public policies and regulations, market forces, and community dynamics.

Currently, affordable housing is unevenly distributed across the city. For example, the map below illustrates how the Far Southeast and Southwest areas of Washington, DC has more than 15,000 affordable units or about 31 percent of all the District's affordable housing. In contrast, the Rock Creek West area has fewer than 500 affordable units or approximately one percent of the District's supply of affordable housing. The Housing Framework for Equity and Growth will examine policies and opportunities to create a fairer, more inclusive supply of affordable housing.



Office of Planning ~ February 17, 2017  
Government of the District of Columbia

This map was created for planning purposes from a variety of sources. It is neither a survey nor a legal document. Information provided by other agencies should be verified with them where appropriate.

Sources: <http://housinginsights.org/>, DC Office of Planning, DC Department of Housing and Community Development

## **Comprehensive Amendment Cycle**

In October 2019, OP launched an Amendment Cycle of the District Elements to the 2006 Comp Plan. Since the first amendment cycle, OP has completed six Small Area Plans and other initiatives and plans in addition to the District government-wide initiatives and projects completed in the last four years. Additionally, the District has seen significant changes in its neighborhoods occurring at a faster pace than the Comprehensive Plan's 20-year timeframe. Therefore, the plan amendment process presents an opportunity to change zoning requirements and regulations and promote policies that decrease barriers to affordable housing, increase the preservation and production of safe, healthy, and accessible affordable housing, and affirmatively further fair housing choice.

The District identified the following critical issues for housing during the last amendment process:

- Promoting housing affordability across all incomes and household sizes.
- Furthering fair housing opportunities, especially in high-cost areas.
- Fostering housing production to improve affordability.
- Preserving existing affordable housing.
- Promoting more housing proximate to transit and linking new housing to transit.
- Restoring or demolishing vacant or underused properties.
- Conserving existing housing stock.
- Maintaining healthy homes for residents.
- Promoting homeownership.
- ending homelessness.
- Providing housing for residents with special needs integrated with supportive services for vulnerable populations and residents with disabilities.

The District will use the Con Plan and future AAPs to identify the federal resources to invest in addressing critical issues, which will assist in breaking down barriers to affordable housing.

## **Preservation Strike Force**

The Strike Force was created in 2015, comprised of District housing experts and selected stakeholders from the community, and charged with developing an action plan to preserve the District's existing affordable housing covenants by 2020. As a result of deliberations and research, the Strike Force concluded that for the District to remain a diverse, inclusive, and vibrant city, it needs a more urgent and systematic response to preserving affordable housing. More specifically, the Strike Force provided six recommendations to the mayor: 1) Establish a "Preservation Unit" located within a District agency that is tasked with being the District's central resource to (a) preserve existing assisted affordable housing in the city, (b) identify opportunities to place "naturally affordable," unassisted units under covenant or to otherwise

preserve their affordability, and (c) maintain comprehensive data on all affordable housing in the city; 2) Provide seed funding to a Public-Private Preservation Fund to facilitate early investments while leveraging more significant amounts of private capital to preserve affordable housing; (3) Develop a Small Properties Preservation and Affordability Program within DHCD to assist properties with five to 50 units with funds for renovations and repairs; 4) Implement DOPA (District Opportunity to Purchase Act) by releasing draft regulations that will allow the District to take more significant advantage of DOPA through the transfer of ownership to pre-qualified developers; 5) Improve Preservation under TOPA (Tenant Opportunity to Purchase Act) and TOPA exemptions by providing financial incentives for preservation in TOPA transactions, including predevelopment work, legal services, third party reports, and acquisition bridge financing. This assistance should also be a mechanism for collecting accurate data about the outcomes of TOPA transactions; 6) Establish programs to facilitate low-income senior renters aging in place by formulating strategies for older residents to remain in place. Examples include tenant-based vouchers or other rental assistance to older adults on fixed incomes or funds for renovating multi-unit buildings, individual apartments, and single-family homes to create appropriate housing options for them to age in place. (<https://dhcd.dc.gov/page/dc-housing-preservation-strike-force>). In response to the Strike Force's recommendations, DHCD has created a Preservation Unit, a DOPA unit, and expanded TOPA.

### **Vacant and Blighted Property Removal**

DHCD operates the Vacant to Vibrant DC Program in the Property Acquisition and Disposition Division (PADD) to transform vacant and blighted properties citywide. The five action points below are the guiding principles of this program:

**Action 1—Auctioning Off to Gain Affordability:** In 2018, 32 sites located in neighborhoods, such as Bellevue (Ward 8), Carver/Langston (Ward 5), Deanwood (Ward 7), and Park View (Ward 1) were auctioned by Alex Cooper Auctioneers to produce approximately 50 moderate-income housing units. On May 10 - May 15, 2019, an online auction of 10 sites occurred.

**Action 2—Supporting Small Business to Spur Homeownership:** Participants in the District's Certified Business Enterprise (CBE) program bid on contracts to turn four sites located in the neighborhoods that include Anacostia (Ward 8) (Ward 7)), low to moderate-income housing.

**Action 3—Building Homes Through HIP:** The Housing Investment Platform (HIP), an innovative program from DCHFA, will turn two sites in Anacostia (Ward 8) and Carver/Langston (Ward 5) into affordable housing.

**Action 4—Expanding Green Space:** This partnership with Casey Trees expanded and preserved green space in four locations in the District.

**Action 5—Seeing a Tiny House in Action:** A site in the Deanwood neighborhood (Ward 7) has a small home demonstration and community education project in partnership with the DC Students Construction Trades Foundation, featuring a tiny house and a Mini House built by students in the Academy of Construction and Design at IDEA Public Charter School in the Northeast quadrant of the District.

## **Rental Housing Conversion and Sale Amendment Act of 2005**

The District continues to enforce the *Rental Housing Conversion and Sale Amendment Act of 2005*, also known as TOPA. Before the sale of both multi-family and single-family properties, tenants have the opportunity to purchase their building or assign their rights to a third party. Low-interest loans are available to tenant groups that want to buy their units and, in many cases, rehabilitate their building—when their landlord decides to sell. Without this program's financial and technical assistance, many tenant groups cannot take advantage of the critics in the District to potentially purchase, preserve their housing and retain its affordability when their apartment building is being sold.

## **District Opportunity to Purchase Act**

DOPA allows the mayor to purchase rental housing consisting of five or more rental units in which at least 25 percent or more of the rental units are deemed affordable (i.e., equal to or less than 30 percent of the monthly income of a household with a gain of 50 percent of the area median income for the Washington metropolitan area). If tenants decline to exercise their opportunity to purchase, the mayor may elect to purchase the property to increase affordable units in the building. DHCD is working internally on draft regulations and plans to complete and publish rules early in the consolidated planning period.

## **Disposition of District Land for Affordable Housing Act of 2013**

The Disposition of District Land for Affordable Housing Act of 2013 requires that public land dispositions with a housing component restrict a percentage of their project for affordable dwelling units— 30 percent in locations within a half-mile of a metro station or a quarter mile from a bus priority corridor/streetcar line, and 20 percent in all other areas. In housing built as a rental, one-fourth of the affordable units shall be reserved for residents making 30 percent or less of Area Median Income (AMI). The rest of the affordable units shall be restricted to residents making 50 percent of AMI or less. In homeownership buildings, half of the affordable units shall be determined for residents earning 50 percent of AMI or less, and the other half would be for those earning 80 percent of AMI or less.

## **Property Tax Credits**

Eligible homeowners, nonprofit organizations, and shared equity investors may receive a five-year tax abatement and be exempt from recording and transferring taxes. To qualify, the property owner must earn less than 50 percent of AMI, and the home value must be less than \$356,000.00. Property tax relief is also available for older adults over 65 and disabled property owners. The benefit reduces a qualified homeowner's property tax by 50 percent. To qualify, the homeowner must own over 50 percent of the property/unit and earn less than \$127,100.00 in the prior calendar year.

## **Inclusionary Zoning**

In August of 2009, the District implemented its Inclusionary Zoning (IZ) program, which affords private sector development companies the right to additional density for their projects in exchange for making 8-10 percent of units in the project affordable to households who earn less than 50-80 percent of AMI. IZ is integral to the District's reasonable housing strategy, producing new affordable units often in high-cost and highly competitive locations. The housing is created without subsidies from the Housing Production Trust Fund or federal resources. DHCD, in collaboration with OP, will continue to evaluate the effectiveness of this program and propose zoning amendments as needed.

### **Homebuyer Programs**

DHCD will continue to manage homeownership programs to provide more significant opportunities to low- and moderate-income homebuyers in the District and District government employees. All three programs can be used with the FHA 203(k) rehabilitation mortgage, allowing homeowners or new homebuyers to rehabilitate single-family homes. These programs may also be used for participants wishing to locate in housing as part of the IZ and Affordable Dwelling Unit (ADU) programs.

### **Home Rehabilitation Programs**

DHCD will continue to administer and enhance existing rehabilitation programs for income-qualified homeowners within the Residential and Community Services Division (RCS). The Single-Family Residential Rehabilitation Program (SFRRP) finances home repairs that address building code violations, repair roofs, remove threats to health and safety, and remove accessibility barriers for persons with limited mobility or other physical impairments. The program offers grants specifically for roof repairs and handicapped improvements in addition to low-interest loans for general home rehabilitation.

The Department of Aging and Community Living (DACL) and DHCD partnered in FY2016 to develop and implement a new home adaptation program called Safe at Home. This program continues to promote aging-in-place for older adults (60 years and older) and people with disabilities (18 to 59 years old) with an annual household income at or below 80% of the area median income (AMI) by providing up to \$10,000 in-home accessibility adaptation grants to reduce the risk of falls and reduce barriers that limit mobility. Program participants work with an Occupational Therapist (OT) to identify potential fall risks and mobility barriers in their homes and then work with a general contractor to begin installing modifications and equipment to address them. The Lead-Safe Washington Program, operated by the Department of Energy and Environment (DOEE), reduces lead hazards in privately owned properties with children under six. Exposure to peeling lead-based paint and lead-contaminated dust are the most hazardous lead sources in the U.S. They can cause severe developmental disabilities in children after long-term exposure. Although lead-based paints were banned in the U.S. after 1978, the District has a significant amount of older housing stock built before the ban that may be at risk of lead hazards.

### **Rent Supplement Programs**

The Local Rent Supplement Program (LRSP) was created in 2007 to help decrease the number of families on the Housing Authority tenant-based voucher waiting list. The program is funded locally by the District government and administered by DCHA. Modeled after the federal Housing Choice Voucher program, the LRSP provides monthly rental subsidies that cover the difference between 30 percent of income in rent, with the voucher covering the difference between that amount and the cost of rent on the open market. LRSP provides rental subsidies in three ways: 1) individual tenant-based vouchers to individuals and families using the same criteria as the Housing Choice Voucher Program. The coupon stays with the household, even if they decide to move to another rental unit within the District; 2) project-based vouchers to for-profit and nonprofit developers who agree to make many units affordable to low-income families, and sponsor-based vouchers that are given to nonprofit developers and landlords who agree to provide supportive services; 3) Sponsor-based vouchers are portable and can be moved to another project managed by the nonprofit organization. The District will continue to use the LRSP and consider other tenant-based rental assistance programs to reduce the Housing Authority waitlist and target extremely low-income households at high risk of homelessness.

### **Continue to Streamline Processes**

The District will continue to find opportunities through engagement with residents, community-based partners, and developers to streamline processes whereby funds and projects are delivered or selected more quickly, data is cloud-based and more readily available, and business with the District becomes easier.

### **Housing Education/Capacity Building**

*Fair Housing Activities:* To raise awareness about fair housing rights and responsibilities, DHCD, along with partner District agencies and civil rights organizations, holds educational events across Washington, DC, during National Fair Housing Month in April.

DHCD continues to hold an annual accessibility compliance training program for all subrecipients developing, creating, and rehabilitating affordable housing. The training covers practical and regulatory actions concerning accessible housing according to local building codes and its parallels to federal regulations and laws, multifamily projects compliance with the Section 504 accessibility rules and regulations of the Rehabilitation Act of 1973, and the Fair Housing Act as Amended.

In addition, mandatory affirmative marketing training is held at least once per year for all grantees. This training ensures that program service grantees understand discriminatory practices and how to avoid them in delivering services and programs. This capacity-building workshop provides a more significant opportunity for a more diverse group of recipients to reflect the District's demographics. Affirmative marketing training is required by all DHCD's contracted community-based partners, who are needed to communicate further and perform affirmative marketing goals.

OHR conducts presentations and outreach efforts that teach community members about non-discrimination laws in the District and how to file discrimination complaints with OHR. Topics

include an explanation of OHR's cost-free process for investigating complaints, the damages complaints can receive, and how to identify discriminatory incidents when they occur.

The District is engaged in a regional, racial equity housing analysis (see attachment). The last Analysis of Impediments to Fair Housing Choice included resident interviews and lending data demonstrably revealing that Black residents encounter racially discriminatory real estate and lending practices. As previously stated and discussed, the District is committed to affirmatively furthering fair housing. It continues to expand policies, programs, and outreach to develop proactive solutions to promote appropriate housing choices.

*Resident Education from Community-based Partners:* DHCD partners with nonprofit and private sector housing advocates, tenant organizers, and practitioners to provide more excellent education about housing and fair housing issues to a racially and ethnically diverse community. Community-based organizations (CBOs) provide outreach and education for tenants on purchase programs, comprehensive homeownership and housing counseling, and assistance for relocation and location of apartments. Fair housing education for residents is critical to increasing tenant rights and protection awareness. To date, DHCD has contracts with ten organizations, of which some have multiple locations across the District, to provide housing services in neighborhood-based settings in every ward.

*Housing Expo:* Before the pandemic, DHCD annually hosted a housing expo as part of the National Homeownership Month in June, providing hands-on demonstrations, classes on financial and homeownership issues, presentations about DHCD programs and how to access them, and an exhibitor hall with private companies, government agencies, and community-based organizations showcasing products, services, and programs for District residents. The Housing Expo is a well-attended event. In 2019 drew over 6,000 residents and is a vital component to highlighting the wide range of housing programs and counseling available to District residents.

*Department of Insurance, Securities, and Banking (DISB):* Part of DISB's mission is to protect District residents from financial fraud and abuse by providing adequate and efficient supervision of financial-service entities. Through education, training, and outreach, DISB works to protect the interests of District consumers from unfair and abusive practices, including predatory lending practices.

*Aging and Disability Resource Center (ADRC):* ADRC provides a single, coordinated system of information for older adults over 60, individuals with disabilities, and their caregivers. ADRC facilitates the acquisition of services individualized to the unique needs expressed by each person.

*Housing Regulation Education:* DHCD, through its Housing Regulation Administration, holds informational seminars on the agency's regulatory programs that impact affordable housing – rent control, rental conversion and sales, IZ, and ADUs. The events are held quarterly and targeted at both residents and property owners. Topics include general program overviews, allowable rent increases under rent control, a tenant bill of rights, processes to register for an IZ or ADU unit and the upcoming pipeline of available units, an overview of new notices to vacate, and a step-by-step process of what happens when a landlord decides to sell its property.

*Office of the Tenant Advocate (OTA):* Tenants often are unaware of their legal rights as renters, frequently cannot pay for legal representation, and do not know how to use lower-cost court mediation and adjudication services - OTA was started to respond to these needs of District tenants. This office advocate for education and provides outreach for tenants in Washington, DC. During the 2016-2021 Consolidated Plan (Con Plan) cycle, DHCD developed a capacity-building agenda for residents, developers, and community-based partners that identified available resources, federal and local compliance requirements, and tenant rights, including efforts to grow both existing and new nonprofit organizational capacity. DHCD will continue to enhance and expand upon these current activities.

### **Barriers - Cost to Develop**

Washington, DC's 68.3 square miles is relatively densely developed and substantially built. While many jurisdictions with limited space make higher, the District is constrained by zoning restrictions and a citywide height maximum set by the Uniform Height Act of 1910, which effectively limits building height to 13 stories and requires an Act of Congress to repeal. Finite new development options coupled with increased development pressure have driven acquisition costs and are largely not feasible for affordable housing without significant public subsidies to counter acquisition costs.

High land costs pressure developers to build as many units as possible on each parcel to recuperate costs for land, legal fees, architectural costs, and other fixed costs. Since acquisition costs are prohibitive, many developers pursue projects for which they can acquire the ground through the District or some other partnership with a developer or organization. Particularly challenging tasks are those with fewer than 50 units, as the size of the building limits the project's ability to achieve the economies of scale large enough to recuperate the fixed costs to develop family-sized units and community spaces, such as playgrounds, computer rooms, or multipurpose areas that require additional space and limit the available rentable space; historic preservation projects that limit opportunities to reconfigure spaces and may have architectural features that also define the open rentable space; and supportive services, including computer classes, job skills development, or parenting classes, that require additional funding. It is difficult to restrict a large number of units in one building to be affordable to extremely low-income households without a permanent operating subsidy. The District does not have underwriting standards based upon project type and difficulty. It could increase the ratio of support per housing unit on projects that traditionally have higher per-unit costs due to the nature of the project.

### **Barriers - Process for Obtaining Funding**

The timeliness of receiving funding from DC agencies was cited as the next most common challenge to affordable housing development. Sellers want to close on a property within 90 days, but it typically takes much longer to obtain financing from DC Government. Affordable housing developers compete with other developers interested in the land for other uses, which may be able to close on financing more quickly if they are not dependent on public subsidies. Many non-profit organizations cannot afford to hold a property for the time it takes for an application to move through public review. Since the last consolidated planning period, however, DC

Government has made significant strides to ease the funding process such as the creation of the Preservation Fund, the consolidated funding competitive application, the development of an online application portal, and increasing the number of applications review opportunities after an RFA.

The District of Columbia's Department of Housing and Community Development ("DHCD") has released two Request for Applications ("RFA"): one for a tax abatement per the Tax Abatements for Affordable Housing in High-Needs Areas Amendment Act of 2020 ("HANTA Statute" or "Act") or developers building new affordable housing units in the Rock Creek West, Rock Creek East, Capitol Hill, and Upper Northeast planning areas. These four areas have been identified as having the highest dedicated affordable housing production goals in the District's Housing Equity Report. This RFA for HANTA will be open on a rolling basis with review windows that close every month.

The second release is to support Faith-Based Institutions. The Request for Applications (RFA) for DHCD's Pilot for Supporting Faith-Based Institutions in Developing Affordable Housing ("the Pilot Program") invited applications from qualified for-profit corporations or non-profit/tax-exempt institutions capable of structuring, administering, and funding a program for faith-based institutions in Washington, D.C. to receive and leverage the resources available to support the development of affordable housing in Washington, DC.

### **Barriers - Process for Obtaining Permits**

Another significant barrier, according to one-fifth of respondents to the Urban Institute survey of affordable housing developers, is the time-consuming and confusing permitting process that can lengthen and complicate development projects and drive up carrying costs. The District's DCRA launched an expedited permitting process in 2017. The Fast Track Plan Review Program (Velocity or Expedition) was originally an emergency program instituted in September 2017 and has been extended indefinitely. It is designed to speed up the permit review process by offering two routes for fast-tracked approvals. The Velocity Service is for permit applicants whose design concepts and plans are 100% complete while the Expedited Service is for applicants whose plans are still in the design phase. Lastly, DCRA has launched two new services. The Permit Wizard was expanded to increase the efficiency of the tool so that customers may determine what permits are actually required for a project. Additionally, pre-approved plans are now available which allows customers to choose from pre-approved DCRA code-compliant plans which will shorten plan review times.

## **AP-85 Other Actions - 91.220(k)**

### **Introduction**

The District of Columbia has identified the following actions to address affordable housing goals:

- Address obstacles to meet underserved needs.
- Foster and maintain affordable housing.
- Reduce lead-based paint hazards.
- Reduce the number of poverty-level families.
- Develop institutional structure.
- Enhance coordination between public and private housing and social service agencies.

### **Actions planned to address obstacles to meeting underserved needs**

DHCD developed a capacity-building plan for residents, developers, and community-based partners that identifies the following:

- Available resources,
- Federal and local compliance requirements,
- Identifies tenant rights, and
- Includes efforts to grow existing and new non-profit organizational capacity continuously.

As a result, DHCD has met with two non-profit organizations desiring to become certified Community Housing Development Organizations (CHDOs) in the District of Columbia and build affordable housing units.

### **Actions planned to foster and maintain affordable housing**

The District's activities planned for, promoting and maintaining affordable housing involve:

- a focus on both preserving existing affordable housing,
- adding new affordable housing,
- continuing to streamline processes for both developers and residents who access the District's resources, and
- promoting housing education and capacity-building among residents, developers, and community-based organizations.

The Housing Preservation Fund was seeded with \$10 million in local funds in DHCD's FY 18 Budget and leveraged three to one with other private and philanthropic investments to fund \$40 million in short-term bridge acquisition and predevelopment financing for eligible borrowers. The fund has helped preserve 926 affordable housing units in the District in its first year. DHCD targets occupied multi-family housing properties with five-plus units for fund investments. At

least 50 percent of units are currently affordable to households earning up to 80 percent of the median family income. Nine million has been allocated for FY 19 and dispersed to the existing fund managers. The District Opportunity to Purchase Act can be used for properties with minimal affordability requirements-only 25% of the units must be affordable to households at 50 percent of the AMI. Additional funding was approved by Council for this program and the amendment of the Opportunity to Purchase Act for 2021-2022 can be found under D.C. Law 24-24.

### **Actions planned to reduce lead-based paint hazards.**

Every year in the District of Columbia, thousands of children and adults suffer from serious health problems caused or worsened by environmental health hazards, to the point that illnesses and injuries caused by environmental risks are the number one reason children require hospitalization in the District. However, many parents do not know that the place a child is most likely to be harmed by an environmental health hazard is at home. This includes, but is not limited to, asthma, lead poisoning, unintentional injuries, and other harmful health effects. The most common culprits include peeling or deteriorating paint, mold, insect and rodent infestation, overuse of pesticides and other chemicals, poor ventilation, water leaks, trip and fall hazards, and malfunctioning cooling and heating systems. In response to these threats, the Department of Energy & Environment (DOEE) launched the Energy Efficiency and Remediation Program (EERP). DOEE's Residential Services Division works with local non-profits to identify and end environmental health and safety threats while leveraging energy efficiency improvements in eligible single-family and multifamily homes throughout the District. Depending on the results of an assessment of the property, EERP can address the common culprits listed earlier as well as roof repair, new windows, doors, or flooring, with priority given to households with young children.

### **Actions planned to reduce the number of poverty-level families.**

DHCD contributes to reducing family poverty by providing individuals and families with stable housing. DHCD helps residents improve their financial stability by delivering tenants and prospective homeowners with household/home management and maintenance, fair-housing education, credit, and homeownership counseling, all geared toward improving residents' opportunities to obtain and retain decent housing. DCHA provides residents of buildings with expiring Section 8 protections targeted assistance in locating housing options and are introduced to the DHCD-sponsored TOPA Program to move toward ownership. Other agencies play a crucial role in the reduction of poverty. The DHS administers income support, welfare to work, and various programs to support families and individuals. The Office on Aging (OOA) provides support services to seniors and partners with DHCD in developing senior housing. The Department of Employment Services (DOES) provides extensive job training opportunities through its "One-Stop Service Centers." The DC Public School Administration (DCPS) has created career-oriented high schools to facilitate students' progression from school to real jobs in

the DC market.

### **Actions planned to develop an institutional structure.**

To develop a more effective crisis-response system, the homeless support system must be transformed from one where people are supported for months and often years to an effective crisis-response system where people are safe and secure and quickly get back on their feet. Key areas of focus within this strategy include not only action items to improve the actual physical conditions of shelters but also actions to improve operations, ensure the ability to move quickly, stabilize families and individuals experiencing homelessness and accelerate the connection back to permanent housing. Increase the dedicated supply of supportive and affordable housing. Reducing the length of stay in a shelter is the key to meeting the annual demand for protection while at the same time reducing spending on shelter cover. Reduce barriers to supportive and affordable housing. An adequate housing supply does not assist clients who cannot access it. Increase economic security of the households. Financial security is particularly essential for families provided families with Rapid Re-Housing assistance. Rapid Re-Housing is a crucial tool that allows people to move quickly from the shelter into permanent housing. To increase the success of families and individuals in the program and reduce the likelihood of returning to homelessness, targeted employment assistance must be provided to these households. While particularly important for Rapid Re-Housing of household homes, increasing income is critical for all families. Increase homelessness prevention efforts. The District must implement evidence-based strategies to better target resources to those households most at-risk of becoming homeless. In addition, more must be done to stabilize high-risk families before arriving at the shelter door.

### **Actions planned to enhance coordination between public and private housing and social service agencies.**

The City Administrator and the Deputy Mayors use periodic coordination meetings to align resources and activities to match mayoral administration priorities. This system provides for continuous consultation and coordination between agencies. Development decisions DHCD coordinates project-level decision-making for affordable housing projects that submit proposals under the District's Consolidated Notice of Funding Availability (NOFA). The review panel considers overall resource constraints and recommends which projects should be funded. After thorough underwriting, the project manager presents findings to a loan committee, offering guidance to the Director on whether to approve funding. The Interagency Council on Homelessness (ICH) aims to facilitate interagency and cross-sector coordination in planning, policymaking, program development, system performance monitoring, and budget planning for the Continuum of Care (CoC) of homeless services. DHCD's Director serves as Co-Chair of the Housing Solutions Committee, responsible for assessing the need for permanent housing resources and identifying gaps. In conjunction with the Strategic Planning Committee, the committee recommends annual investment priorities to funders. The committee serves as a formal link to broader affordable housing efforts in the community, including developing strategies to incentivize the participation of landlords and developers.

Age-Friendly Task Force: The Age-Friendly DC Task Force is made up of community members

and District Government cabinet members with extensive knowledge in at least one of the following subject areas: outdoor spaces and buildings, transportation, housing, social participation, respect, and social inclusion, civic participation and employment, communication and information, community support and health services, emergency preparedness, and resilience, and elder abuse, neglect, and fraud. The Task Force and subcommittees continue to meet regularly to track and monitor progress and streamline programs and services. Sustainable DC Interagency Task Forces Ten interagency task forces were developed to provide a plan to make the city the healthiest, greenest, and most livable city in the United States. Partnership for Healthy Homes, a collaboration of multiple District agencies and private-sector partners, was fostered to focus on identifying homes containing children and a wide range of health and safety threats. Additional information on lead-based paint hazards can be reviewed in the SP-65 section of the Consolidated Plan.

## **Discussion**

**Community Development Block Grant Program (CDBG)**  
**Reference 24 CFR 91.220(l)(1)**

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

|  |                   |
|--|-------------------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed  |                   |
| 2. The number of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 10,164,699        |
| 3. The amount of surplus funds from urban renewal settlements  | 0                 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan   | 0                 |
| 5. The amount of income from float-funded activities   |                   |
| <b>Total Program Income:</b>   | <b>10,164,699</b> |

**Other CDBG Requirements**

|  |         |
|--|---------|
| 1. The number of urgent need activities  | 0       |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate-income. Overall Benefit - A consecutive period of one, two, or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate-income. Specify the years covered that include this Annual Action Plan. | 100.00% |

## **Emergency Solutions Grant (ESG)**

### **Reference 91.220(l)(4)**

#### **ESG Written Standards**

1. Include written standards for providing ESG assistance (may include as an attachment)  
The written standards are included as an attachment to this plan.

#### **A. Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under Emergency Solutions Grant (ESG).**

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act), effective August 30, 2012 (77 F.R. 465421, 24 CFR, 110 H.R. 840), includes new definitions for *At-Risk of Homelessness* or *Homeless* as defined by HUD (*At-Risk of Homelessness and Homelessness* pertains to the Emergency Solutions Grants program. Complete definitions are found in 24 CFR 576.2 Definitions). In addition, sub-recipient policies and procedures must identify acceptable forms of documentation defined by HUD at 24 CFR 576.401 and 576.500 to accurately document individuals' or families' eligibility for ESG assistance. Sub-recipient policies and procedures must be established in writing and implemented by the sub-recipient to ensure that the requirements use ESG funds. The sub-recipient is required to submit their policies and procedures to the Department of Human Services (DHS) within thirty (30) days (no more than 60 days) of executing the grant award. The policies must also address assistance termination as directed in 24 CFR 576.402 when a participant is no longer eligible for non-compliance with program rules. In addition, sufficient records must be established and maintained to enable DHS and HUD to determine whether ESG requirements are being met; records standards are outlined in 24 CFR 576.500.

***Homeless Status:*** Sub-recipients must follow established written intake procedures to comply with the homeless definition in 24 CFR 576.2. The written intake procedures must require specific documentation submitted at the time of intake that evidence and verifies homeless status for individuals or families to receive ESG assistance. The systems must establish the order of priority for obtaining proof: first, third-party documentation; second, intake worker observations; and third, certification from the person seeking assistance. 24 CFR 576.500 (b) provides information on what serves as appropriate documentation during intake.

***At-Risk of Homeless Status:*** For each eligible individual or family who receives ESG Homelessness Prevention assistance, the participant file must include the evidence to establish and verify the individual or family's "at risk of homelessness" status. This evidence must consist of the sub-recipient's intake and certification form. 24 CFR 576.500 (c) provides information on what serves as appropriate documentation.

#### **B. Policies and procedures for coordination among emergency shelter providers, essential service providers, homelessness prevention and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers.**

As part of the program requirements in implementing the ESG, sub-recipients must develop, when applicable, policies and procedures for coordination amongst emergency shelter providers, essential service providers, homeless prevention and rapid re-housing assistance providers along with other homeless assistance providers, and mainstream service and housing providers to ensure that their activities are congruent to assist individuals and families who are experiencing a housing crisis and homelessness to regain stability in permanent housing quickly. To comply with the program requirements defined by HUD at 24 CFR 576.400, sub-recipients must establish written policies and procedures for effective coordination.

***Determinations of ineligibility:*** The requirements for determining eligibility can be found in 24 CFR Section 576.500 (d).

***Consultation:*** The sub-recipient must demonstrate through a written document approved by the DHS ESG Program Manager that the award is allocated according to the Continuum of Care (CoC) established priorities and policies (percentage use for clients' stabilization needs, percentage use for staff salaries, etc.). In addition to demonstrating program performance, the sub-recipient must provide regular reporting through HMIS.

***Coordination with other Targeted Homeless Services:*** The sub-recipient must coordinate with existing homeless services providers and demonstrate to the maximum extent that there is a written process for facilitating client access to other homeless programs as indicated in 24 CFR 576.400 – b and c. The process must include the establishment of a coordinated assessment at intake that allows rapid referrals.

***System and Program Coordination with Mainstream Resource:*** The sub-recipient must coordinate and integrate, to the maximum extent practicable, ESG-funded activities with other programs targeted to homeless people in the area covered by the Continuum of Care or area over which the services are coordinated to provide a strategic, community-wide system to prevent and end homelessness for that area: with mainstream housing, health, social services, employment, education, and youth programs for which families and individuals at risk of homelessness and homeless individuals and families may be eligible § 576.400(b) and (c).

***Centralized or Coordinated Assessment:*** The sub-recipient must align the determination of eligibility based upon the definitions of ***At Risk of Homelessness*** or ***Homeless*** as established by 24 CFR (576.2). Any assessment, including screening and referral process, must be:

- ***Consistent*** - All assessment, screening, and referral protocols are delineated by the CoC and reprised in the grant agreement to ensure binding. Sub-recipients will be trained on intake and screening policies before any grant execution.
- ***Accurate*** - To ensure accuracy of needs assessment, the sub-recipient must demonstrate as much as possible that the assessment process is coordinated with other targeted homeless service providers.

As a best practice, the sub-recipient is encouraged to secure and have on file a Memorandum of Understanding with targeted homeless service providers.

For privacy and safety purposes, victim service providers may choose not to use the centralized or coordinated assessment system.

To ensure consistency in assisting each sub-recipient must follow these program component guidelines:

- **Compliance:** All eligibility determination for individuals and families must be based upon the HUD definition of *At Risk of Homelessness* or *Homeless* (24 CFR 576.2). All eligibility must be documented according to policies and procedures defined and established by HUD at 24 CFR 576.500.
- **Consistency:** All intake processes, including assessment, screening, and referrals, must be centralized or coordinated to ensure consistency and accuracy. The sub-recipient will document and file all written coordinated examinations to comply with HUD requirements for area-wide systems coordination (24 CFR 576.400(e)).
- **Long-Term Housing Stabilization:** All outreach, emergency shelter assistance, prevention, and housing must ensure that eligible individuals or families have a plan for stabilization and a long-term housing solution. The case plan must be written and consistent with the CoC's priorities and a collaborative process leading to a quick transition to permanent housing. The program will include:
  - Amount of rent (based upon the eligible individual or family income and must not exceed thirty percent (30%) of the household's monthly income)
  - Utility costs (based upon the frequency of assistance within a time frame established by existing policies)
  - Length of stay (for a quick transition to stable and permanent housing, eligible individual or family must reside for the shortest possible period (but no more than 24 months) in a sheltered setting that includes both emergency and transitional housing)
  - Recertification and rent adjustments to ensure long-term housing stabilization, eligible individuals or families must demonstrate gained income at the end of the stabilization phase; where applicable, qualified individuals or families will secure public assistance benefits. Sub-recipient will implement agency policies and procedures to determine appropriate and consistent rental recertification and adjustments.
- **Habitability:** As a best practice, DHS recommends Housing Quality Standards (HQS) inspections established by HUD. However, under HUD's standards, habitability inspections are required at a minimum and are conducted by District of Columbia Housing Authority (DCHA) assigned inspectors. In addition, sub-recipients must ensure that available housing is safe and secure for households with special needs. Sub-recipients must comply with all federal requirements defined in 24 CFR 576.403 *Shelter and housing standards*, as applicable.
- **HMIS:** One hundred percent (100%) data accuracy and zero (0) errors on all applicable report submissions. Accurate and complete Annual Performance Report. Quarterly Point-In-Time date bed coverage data results in bed coverage above 65 percent and less than 105 percent as per HUD standards. Victim Service Provider will use a comparable database and produce unduplicated aggregate data. The recipient must ensure that data on

all persons served and all activities assisted under ESG are entered into the HMIS by 24 CFR 576.400 (f) and §576.500 (s)(1)(i).

**C. Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance.**

The sub-recipient must implement written policies and procedures to determine which individuals and families who qualify as at risk of homelessness can receive homelessness prevention assistance and which individuals and families should be prioritized for that assistance.

***Homelessness Prevention Assistance:*** ESG funds may provide housing relocation and stabilization services and short- and medium-term rental assistance necessary to prevent an individual or family from moving into an emergency shelter or another place described in paragraph (1) of the ***homeless*** definition in 24 CFR 576.2. This assistance, referred to as homelessness prevention, may be provided to individuals and families who meet the criteria under the ***at-risk of homelessness*** definition or who meet the requirements in paragraphs (2), (3), or (4) of the ***homeless*** definition in 24 CFR 576.2 and have an annual income below thirty percent (30%) of area median family income, as determined by HUD. Homelessness prevention should only be considered when the assistance is necessary to help the program participant regain stability in the program participant's current permanent housing or move into other permanent housing and achieve peace in that housing.

The sub-recipient must implement policies and procedures to determine client eligibility based on the program participant meeting the ***homeless*** and ***at risk of homeless*** definitions at 24 CFR 576.2. In addition, the policies and procedures must outline how the sub-recipient will determine whether the program participant's household income does not exceed 30 percent of the median family income for the area as defined by HUD.

The sub-recipient must implement written policies and procedures to ensure that homelessness prevention assistance is necessary to help the program participant regain stability in the program participant's current permanent housing or move into other permanent housing and achieve peace in that housing. During the application process, if the sub-recipient determines that homelessness prevention assistance cannot help the program participant regain stability in permanent housing, the policies and procedures must ensure the program participant is informed that they do not qualify for assistance for this reason.

The sub-recipient must implement written procedures to outline what type of homelessness prevention assistance the program participant is qualified to receive and in what order of priority.

- Eligible homelessness prevention assistance: - Housing relocation and stabilization services requirements in 24 CFR 576.105
  - Short-term and medium-term rental assistance requirements in 24 CFR 576.106

***At-Risk of Homeless Status:*** For each individual or family who receives ESG Homelessness Prevention assistance, the records must include the documentation relied upon to establish and

verify the individual or families *at risk of homelessness* status. This evidence must consist of an intake and certification form that meets HUD specifications (found at 24 CFR §576.2) and is completed by the sub-recipient.

***Annual Income Status:*** For each individual or family who receives ESG Homelessness Prevention assistance, the record must include documentation that the program participant has insufficient financial resources and support networks (e.g., family, friends, faith-based or other social networks) immediately available to attain housing stability and meets one or more of the conditions under the definition of *at risk of homelessness* in 24 CFR 576.2 (1)(iii).

***Rapid Re-Housing Assistance:*** ESG funds may provide housing relocation and stabilization services and short- and medium-term rental assistance necessary to help a homeless individual or family move as quickly as possible into permanent housing and achieve stability. The rapid re-housing assistance must be provided by the housing relocation and stabilization services requirements in §576.105, the short- and medium-term rental assistance requirements in 24 CFR 576.106, and the written standards and procedures established under 24 CFR 576.400.

The sub-recipient must implement policies and procedures to determine client eligibility for rapid re-housing assistance. An individual or family's ability to sustain housing should not be a threshold requirement. The written policies and procedures should identify how the program participant will receive services to overcome their immediate housing obstacles and connect them with the resources they need to stay housed when the program ends.

The sub-recipient must implement written policies and procedures to ensure that rapid re-housing assistance is necessary to help the program participant move as quickly as possible into permanent housing and achieve stability. During the application process, if the sub-recipient determines that rapid re-housing assistance could not help the program participant achieve peace in permanent housing, the policies and procedures must ensure the program participant is informed that they do not qualify for assistance for this reason.

Rapid re-housing assistance should be targeted to program participants closest to go into a shelter, car, or the street, if not those who are about to spend their first night there (referred to as "diversion"). Written policies and procedures should include an approach to prioritize those most in need of quickly moving into permanent housing. The sub-recipient should ensure that their program priorities are consistent with the goals of the DC Homeward 2020 Plan to make homelessness in the District rare, brief, and non-recurring by 2020 and the Federal Strategic Plan.

The sub-recipient must implement written procedures to outline what type of rapid re-housing assistance the program participant is qualified to receive and in what order of priority. Policies and procedures must include standards for determining the type, amount, and duration of housing stabilization and relocation service to provide to the program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of service, the maximum number of months the program participant receives a gift; or the maximum number of times the program participant may receive assistance.

**Qualified rapid re-housing assistance:**

- Housing relocation and stabilization services requirements in 24 CFR 576.105
- Short-term and medium-term rental assistance requirements in 24 CFR 576.106

**D. Standards determine the share of rent and utility costs each program participant must pay while receiving homelessness prevention or rapid re-housing assistance.**

The homelessness prevention and rapid re-housing assistance components allow caps and conditions set by the sub-recipient agency as they pertain to short- and medium-term rental assistance at 24 CFR 576.106 (b). Suppose the sub-recipient elects to put caps and condone the type of assistance provided. In that case, they must be outlined in the agency's written policies and procedures and applied to all program participants.

The sub-recipient may set a maximum amount or percentage of rental assistance that a program participant may receive, a maximum number of months that a program participant may receive rental service, or a maximum number of times that a program participant may receive rental assistance. The program participant should never be required to contribute more than thirty percent (30%) of the household income toward the cost of the rent.

Suppose the amount of assistance will be based on a percentage of the program participant's income. In that case, the policies and procedures must specify what percentage will be used and how the payment will be calculated. Under no circumstances should the portion of the participant's income contributed toward rent exceed thirty percent of the household's monthly income.

**E. Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time.**

As part of the program requirements in implementing the Emergency Solutions Grants, the sub-recipient must develop consistent standards for determining the duration, the provision, and the adjustment of rental assistance.

**Prevention:** ESG assistance funds may be used to provide housing relocation and stabilization services and short- and medium-term rental assistance necessary to prevent an individual or family from moving into an emergency shelter or another place not meant for human habitation (see homeless definition 24 CFR 576.2). This type of assistance is referred to as "*prevention*" (see 24 CFR 576.103).

**The sub-recipient must establish consistent standards regarding:**

**Eligibility:** All determination of homeless prevention must meet the "at risk of homelessness" criteria, which must be appropriately documented. All documentation must demonstrate that assistance to an individual or family is necessary to help regain stability in the participant's

current home. All participants must have an annual income at or below thirty percent (30%) of the area median income for the area as defined by HUD (see §576.105)

***Duration of Assistance:*** All short-term rental assistance must not exceed three (3) months of rent during any 24 months.

***Discretionary Capping/Condition:*** The sub-recipient must establish written policies that clearly state the maximum amount or percentage, not to exceed thirty percent (30%) of the household's AMI of rental assistance, as well as the number of months that a program participant may receive a gift (see 24 CFR 576.106b). All rental aid must not exceed the Fair Market Rent (FMR) established by HUD, as provided under 24 CFR 888, and comply with HUD's standard of rent reasonableness as defined under 24 CFR 982.507

***Rental Adjustment:*** The sub-recipient must re-evaluate the eligibility of the program participant and the amounts of assistance once every three (3) months beyond the initial first month's rent and security deposit assistance. All revaluation must be documented and establish that the program participant does not have an annual income that exceeds thirty percent (30%) of AMI. For re-evaluation of eligibility, the sub-recipient must document any changes in the program participant's income or other circumstances such as changes in the participant's household composition.

***Rapid Re-housing:*** ESG assistance funds may provide housing relocation and stabilization services and short- and medium-term rental assistance necessary to help a homeless individual or family move as quickly as possible into permanent housing and achieve stable housing. This assistance, referred to as rapid re-housing, may be provided to program participants who meet the criteria under the definition of homelessness (see the homeless report as defined by HUD under 24 CFR 576.2) Sub-recipients must establish consistent standards regarding the provision of this type of assistance (see 24 CFR 576.105 housing relocation and stabilization services).

***Eligibility:*** All documentation must demonstrate that the assistance to an individual or family meets the definition of "homelessness" as defined by HUD. All participants must have an annual income at or below thirty percent (30%) of area median income as defined by HUD (see 24 CFR 576.105).

***Duration of Assistance:*** Eligible participants will only be provided with the first month's rent and security deposit assistance. To be eligible for service beyond the initial deposit and first month's rent, the gross annual household income cannot exceed thirty percent (30%) of the AMI. The sub-recipient can decide what percentage of the household's income is paid toward rent, up to thirty percent (30%) and must establish written policies and procedures around this provision. Suppose caps and conditions are applied. In that case, the written policies must clearly state the maximum amount or percentage of rental assistance and the number of months a program participant may receive a gift (see 24 CFR 576.106b). All rental aid must not exceed the FMR established by HUD, as provided under 24 CFR 888, and comply with HUD's rent reasonableness standard as defined under 24 CFR 982.507. Sub-recipients must ensure that all program recipients receiving ESG assistance must have a one (1)-year lease regardless of the length of the rental assistance.

**F. Standards for determining the type, amount, and duration of housing stabilization and relocation services to provide a program participant should include the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, including the maximum amount of service, a maximum number of months the program participant receives a gift; or the maximum number of times the program participant may receive assistance.**

Under housing relocation and stabilization services, financial assistance and services costs are subject to the general conditions under (24 CFR 576.103 and 576.104)

## **HOUSING RELOCATION AND STABILIZATION SERVICES FOR HOMELESSNESS PREVENTION**

**Rental Application Fee:** Must be based on the sub-recipient's written policies and in compliance with HUD requirements. All rental application fee assistance to eligible individuals or family program participants must be appropriately documented. *See 24 CFR 576.105 (1).*

**Security Deposits:** Must comply with HUD requirements. All deposits must be equal to no more than two (2) months' FMR-based rent, appropriately documented, and must have been calculated in the program participant's rental assistance. *See 24 CFR 576.105 (2).*

**Last Month's Rent:** Must be based on the sub-recipient's written policies and in compliance with HUD requirements. When last month's rent assistance is provided, it must not exceed one month of FMR-based rent, appropriately documented. It must have been calculated in the program participant's total rental aid, which cannot exceed three months during any 24 months. *See 24 CFR 576.105 (3).*

**Utility Deposits:** Must comply with HUD requirements. All utility deposit payments to eligible program participants shall not exceed three months within 24 months. *See 24 CFR 576.105 (4).*

**Utility Payments** Must comply with HUD requirements. All utility payments to a determined eligible program participant shall not exceed three months within 24 months. Qualified utility services include gas, electric, water, and sewage. *See 24 CFR 576.105 (5).*

**Moving Costs:** Must comply with HUD requirements. All moving costs must be consistently executed based on the sub-recipient's written and documented policies. Eligible moving costs are truck rental, hiring a moving company, etc. In the case of the payment of temporary storage fees, no more than three months' payments are allowed. Eligible participants must have accrued the determined fees after the date of entry into the program and before entry into permanent housing. Payment of arrearages is not an eligible expense.

***Housing Search and Placement:*** For all housing search and placement activities, the sub-recipient must include: assessment of housing barriers, needs, and preferences; development of an action plan for locating housing; housing search; outreach to and negotiation with the owner; assistance with submitting rental applications and understanding leases; assessment of accommodation to ensure compliance with ESG requirements for habitability, lead-based and rent reasonableness; assistance with obtaining utilities and making moving arrangements; tenant counseling.

***Housing Stability Case Management:*** Must comply with HUD requirements and include all required activities to ensure and maintain stability in permanent housing. Permanent housing search and placement services cannot exceed 30 days. If the program participant is living in permanent housing and housing stability, case management activity cannot exceed 24 months. To evaluate individuals and families applying for or receiving homelessness prevention or rapid re-housing assistance, sub-recipients must use the centralized or coordinated assessment system (see 24 CFR 576.400(d)). The sub-recipient must include in all required initial evaluation (24 CFR 576.401(a)) a verification of eligibility of all individuals and families applying for homelessness prevention or rapid re-housing. All proof must be appropriately documented. Other activities include counseling, developing, securing, coordinating, and obtaining Federal, State, and local benefits. The sub-recipient must also establish a system for monitoring and evaluating program participant progress. In addition, sub-recipients must establish a process for information sharing and referrals, developing an individualized housing and service plan for obtaining permanent housing and stability, and a plan for conducting re-evaluation. (See 24 CFR 576.401(b)).

***Mediation:*** The sub-recipient must establish written policies and procedures that state the terms of the mediation and all parties involved (program participant and the landlord). All documentation must show that mediation was necessary to prevent the loss of permanent housing in which the program participant resides and is the current leaseholder.

***Credit repair:*** The sub-recipient must establish written policies and procedures based on HUD's requirements. All documentation must show that the services were made necessary to assist program participants in building critical skills related to budgeting, money management, accessing a free personal credit report, and resolving legal issues that prohibit the program participant from obtaining permanent housing or preventing the loss of permanent housing in which the program participant resides. Debt payment and debt modification are not eligible services. (See 24 CFR §576.401(b))

## **HOUSING RELOCATION AND STABILIZATION SERVICES FOR RAPID RE-HOUSING**

***Rental application fees:*** The sub-recipient must have established written policies determining the provision of this assistance. The policies must comply with HUD requirements. All rental application fee assistance to eligible individual or family program participants must be appropriately documented. *See 24 CFR 576.105 (1).*

**Security deposits:** Must comply with HUD requirements. All deposits must be equal to no more than two (2) months' FMR-based rent, appropriately documented, and must have been calculated in the program participant's rental assistance. *See 24 CFR 576.105 (2).*

**Last Month's Rent:** Must be based on the sub-recipient's written policies and in compliance with HUD requirements. When last month's rent assistance is provided, it must not exceed one-month FMR-based rent, appropriately documented. It must have been calculated in the program participant's total rental aid, which cannot exceed twenty (24) months in any three-year (3) period. *See 24 CFR 576.105 (3).*

**Utility Deposits:** Must comply with HUD requirements. All utility deposit payments to eligible program participants shall not exceed 24 months within three years. *See 24 CFR 576.105 (4).*

**Utility Payments:** Must comply with HUD requirements. All utility payments to eligible program participants shall not exceed twenty-four (24) months within three (3) years. If needed, the sub-recipient can make up to six (6) months of utility payment arrearages per program participant. A partial utility bill payment must be considered one month's assistance. This assistance may only be provided if the program participant or a member of the same household has an account in their name with a utility company or proof of responsibility to make utility payments. Eligible utility services are gas, electric, water, and sewage. *See 24 CFR 576.105 (5).*

**Moving Costs:** Must comply with HUD requirements. All moving costs must be executed consistently with sub-recipient written and documented policies. Eligible moving costs are truck rental, hiring a moving company, etc. In case of the payment of temporary storage fees, charges up to three months' costs are eligible. Eligible participants must have accrued the determined fees after the date of entry into the program and before entry into permanent housing. The payment of arrearages is not qualified.

**Housing Search and Placement:** For all housing search and placement activities, the sub-recipient must include assessment of housing barriers, needs, and preferences; development of an action plan for locating housing; housing search; outreach to and negotiation with the owner; assistance with submitting rental applications and understanding leases; assessment of accommodation to ensure compliance with ESG requirements for habitability, lead-based and rent reasonableness; assistance with obtaining utilities and making moving arrangements; tenant counseling.

**Housing Stability Case Management:** Must comply with HUD requirements and include all required activities to ensure and maintain stability in permanent housing. Permanent housing search and placement assistance cannot exceed thirty (30) days. If the program participant lives in permanent housing and housing stability, case management activity cannot exceed 24 months. \*\*The sub-recipient must comply with 24 CFR part 576.404, which requires written standards of conduct covering organizational conflicts of interest required under 2 CFR 200.318 (general procurement standards for grants and agreements). 2 CFR 200.318 (c)(1) states that the non-Federal entity must maintain written standards of conduct covering conflicts of interest and governing the performance of its employees engaged in the selection, award, and administration of contracts. No employee, officer, or agent must participate in the section, praise, or

administration of a warrant supported by a Federal award if they have a natural or apparent conflict of interest. Such a conflict of interest would arise when the employee, officer, or agent, any member of their immediate family, their partner, or an organization that employs or is about to use any of the parties indicated herein has a financial or other interest in or a tangible personal benefit from a firm considered for a contract.

## **Performance Standards**

Measures include how DHS will evaluate service provider's effectiveness in providing ESG-related activities in:

1. Complying with responsibilities to monitor the sub-recipient and their grant agreement activities monthly and 60 days after the disbursement of ESG funds,
  - Reducing the number of people residing on the streets or in emergency shelters,
  - Shortening the time people spend in homelessness,
  - Reducing each program participant's housing barriers or housing stability risks,
  - Analyzing Program Outcomes, and
  - Partnering/Collaborating with CoC to develop performance standards and evaluate the outcomes of projects and activities assisted by ESG funds (see 24 CFR part 576.400(a).
2. If the Continuum of Care has established a centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system. The DHS is the recipient of ESG funds for the District and consults with the District's CoC on ESG allocation and the evaluation of sub-recipients. Since FY 2012, ESG has been used to primarily support prevention, emergency shelters, and rapid rehousing activities, an allocation structure derived from CoC decisions about the best use of funds. The CoC has engaged in system modeling exercises to evaluate the efficacy of the grant and determine how it should be used in subsequent years using HMIS data provided by The Community Partnership for the Prevention of Homelessness. Ongoing evaluation of the budget and its sub-recipients includes biannual reviews of whether households receiving ESG-based prevention or rapid rehousing services remained housed after receiving assistance to determine the effectiveness of the grant and the sub-recipient's targeting of families.
3. Identify the process for making sub-awards and describe how the ESG allocation is available to private nonprofit organizations (including community and faith-based organizations). The Department of Human Services (DHS) may make sub-awards of part or all of its grant amounts to nonprofit organizations to provide ESG-eligible services. Nonprofit organizations must collaborate with local homeless provider groups and mainstream service providers. Sub-awardees must participate in CoC planning appropriate to their ESG activities' jurisdiction. DHS works with nonprofit sub-awardees to provide homeless prevention services, primarily for giving homeless intake services. Additionally, some administrative funds may go toward the administrative functions of nonprofits providing ESG-eligible services.
4. If the jurisdiction cannot meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with

homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

However, it meets the requirements of 24 CFR 576.405(a) through the Interagency Council on Homelessness (ICH, which is a group of cabinet-level leaders, providers of homeless services, advocates, and lost and formerly homeless leaders) that come together to inform and guide the District's strategies and policies for meeting the needs of individuals and families who are homeless or at imminent risk of becoming lost in the District. In 2015, ICH published the Homeward DC strategic plan to address and work to end homelessness in the District between 2015 and 2020.

5. Describe performance standards for evaluating ESG.

Performance standards for the Rapid Re-housing are aligned with the CoC standards. They include the percentage of participants increasing income while in permanent housing and the rate of recipients maintained in permanent housing.

## **HOME Investment Partnership Program (HOME)**

### **Reference 24 CFR 91.220(l)(2)**

**A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The District only uses HOME funds for those investments identified in 92.205. Types of investments we currently use are deferred payment loans for our homeownership program and loan guarantees for the finance development portfolio. We do not advance federal funds or undertake equity investments.

**A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254 is as follows:**

DHCD exercises recapture only in compliance with 92.254.

When DHCD provides a deferred payment loan to a homebuyer participating in the Home Purchase Assistance Program (HPAP), Recapture provisions will be utilized under 24 CFR 92.254(a)(5)(ii)(A)(1), which is summarized below:

The total amount of assistance is recaptured upon transfer of the property or upon the homebuyer's relinquishment of the use of the property as a principal residence within the Affordability Period under 24 CFR 92.254(a)(4) up to the net proceed, as described below, available from the sale.

This requirement is established as a covenant in the loan documents executed at the settlement of the property.

Net Sales Proceeds means all proceeds from such sale remaining after payment of any senior mortgage, closing costs, Original Purchaser's initial down payment, and the depreciated value of any capital improvements made by Original Purchaser to the HOME assisted unit.

The affordability period is based upon the direct HOME subsidy provided to the homebuyer that enabled the homebuyer to purchase the unit. HOME program income used for immediate assistance to the homebuyer is included when determining the period of affordability.

A subsequent low-income purchaser of a HOME-assisted homeownership unit is permitted to assume the existing HOME loan and recapture the obligation entered into by the original buyer when no additional HOME assistance is provided to the subsequent homebuyer under §92.254(a)(5)(ii).

In cases where the subsequent homebuyer needs HOME assistance over the balance of the original HOME loan, the HOME subsidy (the direct subsidy as described in § 92.254) to the actual homebuyer must be recaptured. A separate HOME subsidy must be provided to the new homebuyer, and a new affordability period must be established based on that assistance to the buyer.

**A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds. See 24 CFR 92.254(a)(4) are as follows:**

For all HOME funds used to acquire property, a HOME written agreement is executed between all parties involved in the purchase. The HOME written agreement states the affordability period based on the HOME investment. DHCD has Administrative Issuances (AI) that explain the procedures in detail when HOME funds are applied to an affordable housing unit to ensure that the property remains in compliance during the affordability period. In addition, there are recorded covenants with the exact number of years of affordability against all properties that receive federal funds.

**Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds, along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

DHCD assists with creating or rehabilitating affordable housing with loans and grants to qualified developers and tenant associations to fund the construction and rehabilitation of homeownership units in the District. DHCD has not refinanced debt with HOME funds but has done so with other funding sources. If DHCD decides to use HOME funds for refinancing, existing debt guidelines will be developed.

## **Program Specific Requirements**

### **AP-90 Program Specific Requirements - 91.220(l)(1,2,4)**

#### **Introduction**

Identify the method of selecting project sponsors (including providing full access to grassroots faith-based and other community organizations).

HOPWA funding within the District is distributed on a Request for Application (RFA) process. The Department of Health's (DC Health) grant-making process, including RFA, is as follows:

The Making of a subgrant through the Office of Grants Management (OGM) includes the Solicitation Process (Recruitment-the search), Review of applications and issues of awards, and Compliance — Monitoring and Performance. Within the Solicitation Process (Recruitment- the search), the DC HEALTH HAHSTA decides to subgrant funds to achieve a public purpose through a competitive process.

First, the funds are identified by confirming authorizing legislation and/or grantor program regulations for specific requirements and/or restrictions. A Notice of Funding Availability (NOFA) is approved and the Office of Documents and Administrative Issuance (ODAI) issues it for publication in the District Register. The NOFA is also submitted to the Office of Partnerships and Grant Services (OPGS) for publication in the District Funding Alert and posting to the District Grants Clearinghouse.

A completed RFA is transmitted to OGM for review, approval, and authority to release through the Dashboard (ADS). The RFA includes language on the reporting requirements, and clearly defines and outlines applicant eligibility. A final approved electronic copy is also forwarded to OPGS for posting to the District Grants Clearinghouse.

Second, review of applications and issuance of awards ensures an equitable and ethical competitive process. Therefore, any engagement of potential applicants (maybe current subgrantees) about the RFA is not allowed. Contact about the RFA is inappropriate.

The Process is confidential until completed and applicants are notified of their status. A pre-application conference is held to answer any questions and clarify any discrepancies, etc. A review of applications is completed with both internal and external review panels. Panel participants receive orientation and are adequately credentialed. Confidential score sheets are used that align with RFA criteria. The Review process allows for FAQs and Amendments to help applicants respond and/or submit a great application or those that clarify statements in the RFA.

Once the review process is complete and awardee(s) determined, the (sub) Grantee signs the grant agreement and begins program implementation.

Lastly, Compliance- Monitoring and Performance takes place where DC HEALTH's HOPWA program managers and grant monitors track project progress and performance, work with the sub-grantee to adjust assignments tasks, and goals as needed, and ensure the timeline

incorporated in the proposal is progressing and where sub-grantee is unable to deliver and/or perform, DC HEALTH HAHSTA provides written issuance of notifications highlighting deficiencies and cure notices, working to make sure the sub-grantee and program/projects are successful.

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## **AP-90 Program Specific Requirements - Housing Trust Fund (HTF)**

### **Distribution of Funds -**

**Describe the eligibility requirements for recipients of HTF funds (as defined in 24 CFR § 93.2).**

Per 24 CFR §93.2, DHCD will award national HTF (“HTF”) funds to applicants meeting the definition as stated in the rules:

“Recipient means an organization, agency, or other entity (including a public housing agency, a for-profit entity, or a nonprofit entity) that receives HTF assistance from a grantee as an owner or developer to carry out an HTF-assisted project. A recipient must:

1. Make acceptable assurances to the grantee that it will comply with the requirements of the HTF program during the entire period that begins upon selecting the recipient to receive HTF funds and ends upon the conclusion of all HTF-funded activities.
2. Demonstrate the ability and financial capacity to undertake, comply, and manage the eligible activity.

Demonstrate its familiarity with the requirements of other Federal, State, or local housing programs that may be used with HTF funds to ensure compliance with all applicable requirements and regulations of such programs.

Have demonstrated experience and capacity to conduct an eligible HTF activity as evidenced by its ability to:

1. Own, construct, or rehabilitate, and manage and operate an affordable multifamily rental housing development; or
2. Design, construct, rehabilitate, and market affordable housing for homeownership.
3. Provide forms of assistance, such as down payments, closing costs, or interest rate buydowns for purchasers.”

**Describe the jurisdiction’s requirements for eligible recipients applying for HTF funds.**

DHCD will accept and consider eligible development proposals from all applicants that meet this definition and any additional requirements of a recipient under 24 CFR §93.2. Upon application, eligible recipients shall meet the threshold requirements provided in DHCD’s current Consolidated RFP, including the following Threshold Eligibility Requirements:

- Having an eligible project type shall produce or preserve affordable housing.

At least 5 percent of Production units must be Permanent Supportive Housing (PSH) units, which is defined under DC Official Code §4-751.01-28 as “Supportive housing for an unrestricted period for individuals and families who were once homeless and continue to be at imminent risk of homelessness, including persons with disabilities as defined in 24 CFR §582.5 for whom self-sufficient living may be unlikely and whose care can be supported through public funds”.

1. Control of the proposed site.
2. Compliance with the zoning requirements.
3. Provide a Development Budget and Operating Pro forma that meets DHCD's underwriting standards.
4. Financing letters from other perspectives, lenders, and investors.
5. Financial information for operational projects (this is a Threshold Requirement in the Consolidated RFP for rehabilitation (or Preservation) projects only; it does not apply to HTF funds, which will only be available to new construction projects).

A development team that includes an owner, developer, development consultants (if applicable), an architect, general contractor, construction manager (if applicable), management agent, and supportive services provider (for PSH units) that are not debarred from receiving federal or District funding and collectively demonstrate the financial.

1. An appraisal that includes the values for the property "as-is," "as-built" with restrictive rents, and "as-built" with free rents.
2. A market study
3. A Phase I Environmental Site Assessment.
4. Architectural plans and cost estimates.
5. The project must meet designed and constructed by the Green Building Act of 2006, DC Official Code §§6–1451.01, et seq.

A relocation and anti-displacement strategy (this is a Threshold Requirement in the Consolidated RFP for occupied properties, but it does not apply to HTF funds, which will only be available to new construction projects):

1. An indication of compliance with the Rental Housing Act (DC Official Code §§42-3501.01, et seq.), the Tenant Opportunity to Purchase Act of 1980 (DC Official Code §§42–3404.01, et seq.), and all other compliance and monitoring requirements; and
2. A year 15 plan for projects that will use Low Income Housing Tax Credit financing.

In addition to meeting the above threshold requirements, applicants shall:

1. Include a description of the eligible activities to be conducted with HTF funds and demonstrate that projects can be completed within the five years this Plan covers.
2. Explain management practices related to leasing to homeless households or persons with special needs; and
3. Certify that eligible activities assisted with HTF funds will comply with the HTF requirements.

**c. Describe the selection criteria the jurisdiction will use to select applications submitted by eligible recipients.**

Applicants that meet all Threshold Eligibility Requirements are then scored according to the RFP scoring criteria (see the Spring 2019 Affordable Housing Scorecard on the next page), further evaluating the project team's technical and financial capacity to meet the recipient requirements of 24 CFR §93.2.

See the 2019 Affordable Housing RFP Selection Criteria Chart in the attached HTF allocation plan.

*Note: Not all selection criteria relate to the HTF funds or are construed as a preference for the HTF. For example, HTF funds will not be used for Preservation (Rehabilitation) uses.*

**d. Describe the jurisdiction's required priority for funding based on geographic distribution, which describes the state's geographic areas (including areas of low-income and minority concentration) in which it will direct assistance during the ensuing program year.**

HTF funds will be available District-wide to ensure affordable housing equity goals are achieved.

**e. Describe the jurisdiction's required priority for funding based on the applicant's ability to obligate HTF funds and undertake eligible activities promptly.**

The description can be found in the attached HTF allocation plan.

**f. Describe the jurisdiction's required priority for funding based on the extent to which rents for units in the rental project are affordable to extremely low-income families.**

All HTF funds will be used to benefit Extremely Low Income (ELI) households, households earning 30% or less AMI. The allocation of the HTF funds among projects will be consistent with the Priority Needs to be stated in the Strategic Plan detailed in the Consolidated Plan without limitation or preference be applied to a particular segment of the ELI population.

**g. Describe the jurisdiction's required priority for funding based on the project's financial feasibility beyond the required 30-year period.**

Details are listed in the attached HTF allocation plan.

**h. Describe the jurisdiction's required priority for funding based on the merits of the application in meeting the priority housing needs of the jurisdiction (such as housing that is accessible to transit or employment centers, housing that includes green building and sustainable development features, or housing that serves special needs populations).**

1. **Transit Proximity:** projects within 1/2 a mile of a Metro station or DC Streetcar stops.
2. **Economic Opportunity Targeting:** points awarded for projects based on location. DHCD seeks to create more affordable housing in high-opportunity neighborhoods with characteristics such as low crime, low poverty, and access to high-quality schools and jobs. Another goal of this point prioritization is to disperse the District's affordable housing supply more equitably across neighborhoods and Wards and provide a counterbalance to

the implicit incentive for developers to build affordable housing in low-cost and high-poverty areas. Projects requesting HTF funds will be scored against DHCD's RFP. A map and breakdown of the points are included in the attachments.

3. **R/ECAP:** Full points will be awarded to projects not located in a HUD- designated Racially or Ethnically Concentrated Area of Poverty (R/ECAP).

**i. Describe the jurisdiction's required priority for funding based on the location of existing affordable housing.**

HTF financing will be distributed District-wide based on the need for rental housing across the jurisdiction. DHCD will distribute HTF funding in a manner that affirmatively furthers fair housing. DHCD's RFPs included prioritization scoring points for projects that would advance economic integration at the neighborhood level.

**j. Describe the jurisdiction's required priority for funding based on the extent to which the application uses non-federal funding sources.**

DHCD awards preference points for the use of alternative financing sources that reduce public investment in the project, including tax credit equity, conventional debt, and private grants. In mixed-income buildings, applicants may use surplus cash flow from market-rate units to cross-subsidize the affordable units and improve their leverage ratio.

**2. Does the jurisdiction's application require the applicant to include a description of the eligible activities to be conducted with HTF funds?**

Yes. See the HTF Allocation Plan

**3. Does the jurisdiction's application require that each eligible recipient certify that housing units assisted with HTF funds will comply with HTF requirements?**

Yes. See the HTF Allocation Plan

**4. Performance Goals and Benchmarks. The jurisdiction has met the requirement to provide for performance goals consistent with the jurisdiction's goals established under 24 CFR 91.215(b)(2) by including HTF in its housing goals in the housing table on the SP-45 Goals and AP-20 Annual Goals and Objectives screens.**

HTF currently allocates approximately \$2,700,000 per year exclusively for ELI housing and is estimated to invest over \$15,500,000, in housing development, within the FY2022-FY2026 Consolidated Plan cycle. Given the cost to produce housing restricted to households earning less than 30 percent AMI, the District could only support between 1 and 3 small projects annually. However, DHCD expects to leverage funds from other sources available in the Consolidated RFP to meet and exceed the District's goal to set aside at least 40 percent of its local funds for ELI households.

DHCD evaluated past project proposals that leveraged 4-percent low-income housing tax credits. Average requests from projects with units at 30-percent AMI average at \$146,000. Most projects funded with 30-percent AMI units have been new construction instead of substantial rehabilitation, which drove the weighted average higher. HTF funds will only be used for new construction. Assuming these construction costs continue and DHCD uses all \$300,000 eligible for administrative expenses, \$2.7 million per year would produce between 18 and 19 units annually, restricted to 30 percent of the area median income.

## **5. Rehabilitation Standards.**

The jurisdiction must establish rehabilitation standards for all HTF-assisted housing rehabilitation activities that set forth the requirements that the housing must meet upon project completion. The jurisdiction's standards must be detailed to determine the required rehabilitation work, including methods and materials. The measures may refer to applicable codes or establish requirements that exceed the minimum requirements of the regulations. The jurisdiction must attach its rehabilitation standards below. If the jurisdiction does not use HTF funds for housing rehabilitation, enter "N/A."

In addition, the rehabilitation standards must address each of the following: health and safety; major systems; lead-based paint; accessibility; disaster mitigation (where relevant); state and local codes, ordinances, and zoning requirements; Uniform Physical Condition Standards; and Capital Needs Assessments (if applicable).

N/A, HTF funds will be restricted to the new construction of affordable housing.

**6. Resale or Recapture Guidelines.** Below, the jurisdiction must enter (or attach) a description of the guidelines used for resale or recapturing HTF funds when used to assist first-time homebuyers. If the jurisdiction will not use HTF funds to assist first-time homebuyers, enter "N/A."

N/A: At this time, the District does not intend to use HTF for homebuyer projects. Should that change, the District will use the recapture method outlined in our Resale/Recapture guidelines.

**7. HTF Affordable Homeownership Limits.** Suppose the jurisdiction intends to use HTF funds for homebuyer assistance and does not use the HTF affordable homeownership limits for the area provided by HUD. In that case, it must determine 95 percent of the median area purchase price and set forth the information by §93.305. If the jurisdiction will not use HTF funds to assist first-time homebuyers, enter "N/A."

N/A: At this time, the District does not intend to use HTF for homebuyer projects. Should that change, the District will use the HTF affordable homeownership limits for the District as provided by HUD.

**8. Limited Beneficiaries or Preferences.** Describe how the jurisdiction will limit the beneficiaries or give preferences to a particular segment of the extremely low- or very low-income population to serve unmet needs identified in its consolidated or annual action plan. If the

jurisdiction will not limit the beneficiaries or give preferences to a particular segment of the extremely low- or very low-income population, enter “N/A.”

Any limitation or preference must not violate nondiscrimination requirements in § 93.350, and the jurisdiction must not limit or give choices to students. The jurisdiction may permit rental housing owners to limit tenants or provide a preference by § 93.303 if such limitation or preference is described in the action plan.

N/A

**9. Refinancing of Existing Debt.** Enter or attach the jurisdiction’s refinancing guidelines below. The guidelines describe the conditions under which the jurisdiction will refinance existing rental housing project debt. The jurisdiction’s refinancing guidelines must, at minimum, demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing. If the jurisdiction does not refinance existing debt, enter “N/A.”

**Discussion:**

Congress established the HTF through the Housing and Economic Recovery Act of 2008. The National Housing Trust Fund (HTF) is a federal affordable housing production program that will complement existing District efforts to increase the supply of affordable housing for ELI households, including individuals and families experiencing homelessness and families and persons living with special needs.

On January 30, 2015, the US Department of Housing and Urban Development (HUD) published an Interim Rule that guides the implementation of the HTF by the states. HUD plans to issue a final rule for the HTF after states and the District have experienced administering the program and can offer comments regarding the initial implementation.

In years when total national funding is less than \$1 billion, 100 percent of each state’s allocation must benefit households at or below the meager federal income (ELI) level, which is 30 percent of Area Median Income (AMI), or families with income below national poverty level, whichever is greater. In the District, the federal poverty level is lower than the federal ELI; therefore, HTF will serve households earning 30% or less of the national ELI level.

Given the requirements of the program and the need for rental housing affordable to ELI households in the city, the District will use HTF program funds to develop newly constructed Permanent Supportive Housing, as defined below, for homeless individuals and families consistent with the Priority Needs and the Strategic Plan’s Goals laid out in the District’s Consolidated Plan.

The District’s HTF funding will be blended with other federal and local funding resources, including Project-Based Rental Assistance, to finance properties that include these units. The terms of competitive solicitations may specify deeper targeting and lower maximum rents for HTF units than those in the federal Interim Rule.